

**CURRICULUM VITAE****Lynne A. Weikart**

Professor Lynne Weikart received her Ph.D. from Teachers College, Columbia University in political science with an emphasis on educational finance. Her current research focuses upon urban politics and finance, particularly resource allocation as well as the budgeting process. She is the author of several articles and books in these areas. With her colleagues she has published a budgeting and financial management textbook, *Budget Tools: Financial Methods in the Public Sector*. Her book, *Follow the Money: Who Controls New York City Mayors*, examined financial elites and their influences on urban mayors. Her newest book written with Professor Greg Chen, is *Budgeting and Financial Management for Nonprofits*. Professor Weikart won the Luther Gulick Award for Outstanding Academic, New York Metropolitan Chapter of the American Society for Public Administration in 2001.

Before her academic career, Professor Weikart held several high-level government positions including Budget Director of the Division of Special Education in New York City's (NYC) public schools, and Executive Deputy Commissioner of NYS Division of Human Rights. For several years, she also served as the Executive Director of City Project, a nonprofit, progressive, fiscal think tank that focused upon reforming NYC's resource allocation patterns. Professor Weikart is now retired and lives in Charlottesville, Virginia where she teaches part-time at James Madison University as a practitioner-in-residence and conducts research in fiscal scarcity and its impact on government and nonprofits.

1. EDUCATION

Ph.D.	Columbia University	Politics and Education	1984
MA	Columbia University	Philosophy & Humanities	1978
MA	New School University	Sociology	1972
BA	Case Western Reserve	History	1964

2. ACADEMIC EXPERIENCE

<u>Institution</u>	<u>Rank</u>	<u>Field</u>	<u>Dates</u>
James Madison U.	Adjunct	Public Administration	2009-present
University of Virginia	Adjunct	Politics	2009
Virginia Commonwealth U.	Adjunct	Public Administration	2009
Baruch College	Associate Professor	Public Affairs	9/96 to 2009.
CUNY Graduate Center	Associate Professor	Educational Finance	9/98 to 2009.
Suffolk University	Associate Professor	Public Management	9/95 to 8/96.
Lehman College	Adjunct Professor	Political Science	9/92-6/95

3. NON ACADEMIC EXPERIENCE

<u>Institution</u>	<u>Rank</u>	<u>Field</u>	<u>Dates</u>
City Project	Consultant	Fiscal Analysis	1997-00
New York State Human Rights	Executive Deputy Commissioner	Administrative Oversight	1992-95
		Budget Director	Budgeting
Youth Services	Dep. Coordinator	Youth Policy	1986-88
NY Public Library	Senior Budget Analyst	Analysis	1985-86
Literacy Assistance C.	MIS Coordinator	System Oversight	1984-85
NYC Education	Budget Director	Special Education	1979-84
City Council Pres.	Fiscal Unit	Fiscal Analyst	1977-79
Educational Priorities	Fiscal Unit	Fiscal Analyst	1975-77
Barnard College	Resident Hall Admin.	Administrator	1969-74
Peace Corps	Teacher	History, Math	1965-68

4. PUBLICATIONS IN FIELD OF EXPERTISE

## A. Books

Weikart, Lynne; Chen, Greg and Sermier, Ed (2013). *Budgeting and Financial Management for Nonprofits*. Washington, DC: CQ Press, Inc.

Weikart, Lynne. *Follow the Money: Examining the Relationship between Financial Elites and Urban Banker* (2010). SUNY Albany Press.

Chen, Greg; Forsythe, Dall; Weikart, Lynne, and Williams, Dan (2016). *Budget Tools Book, 2<sup>nd</sup> edition*. Washington, DC: CQ Press, Inc.

B. Professional Journals and Book Chapters

Weikart, Lynne (2016). Political and Economic Philosophy and the Value of Contracting in *Government Contracting: A Public Solutions Handbook* edited by Robert A. Shick. New York, NY: Routledge.

Weikart, Lynne (2013). Monitoring the Fiscal Health of American Cities in *Handbook of Local Government Fiscal Health* edited by Helisse Levine, Jonathan Justice and Eric Scorsone. Burlington, MA: Jones & Bartlett Learning Inc.

Shick, Robert and Weikart, Lynne (2011). Public Organizations Undergoing Change: A Study in Urban Contracting. *Public Administration Quarterly*. Vol. 33, No. 1 (Spring 2009), pp. 71-117.

Chen, Greg and Weikart, Lynne. (2009). Academic Achievement and School

Violence. *Journal of School Violence*.

Weikart, Lynne. (2008). The Democratic Sex: Gender Differences and the Exercise of Power. *Journal of Women, Politics, and Policy*, 28/01:119-140.

Weikart, Lynne (2007). A Chapter in Urban School Finance in *Urban Education: A Handbook* edited by Joe Kincheloe, Kecia Hayes, and Philip Anderson.

Weikart, Lynne (2005). The Era of Meanness: The Barriers to College, to be published in *AFFILIA*, 20/4:416-433.

Weikart, Lynne (2003 June). Follow the Money: Mayoral Choice and Expenditure Policy. *American Review of Public Administration*, Vol 33/2.

Weikart, Lynne (2003 September). Mayoral Implementation of the New Public Management Agenda. *Public Productivity and Public Management*.

Weikart, Lynne. 2003. Dillon's Rule. Chapter in *Encyclopedia of Public Administration & Public Policy*, edited by David Schultz. New York, NY: Facts on File, Inc.

Weikart, Lynne. (May 2001). Politics and the State: North America. *International Encyclopedia of Women*.

Weikart, Lynne (January 2001). The Giuliani Administration and the New Public Management in New York City, *Urban Affairs Review*.

Weikart, Lynne & Marrapodi, Maryann (June 1999). The Missing Link: The Technology Infrastructure. *Computers in the Schools*, pp. 49-61.

Weikart, Lynne (1998). Segregated Placement Patterns of Students with Disabilities in Three States. *Educational Policy*, 12/4, pp. 432-448.

Weikart, Lynne and Patricia Carson (1998). Implementing Computer Systems in the Face of Fiscal Scarcity: A Model for Technologically Frustrated Managers. *Public Productivity and Management Review*, 21/3, pp. 284-292.

Weikart, Lynne (1993). Is Budgeting About Choices? *Public Productivity and Management Review*, XVI, (4) pp. 447-456.

C. Government Reports and Review

Van Ryzin, Gregg and Weikart, Lynne. 2001. Project for Rockaway Youth in Safety and Education, *PRYSE Progress Reports: June 1-December 31, 2000 and January 1 – June 30, 2001, July 1 – December 31, 2001.*

Weikart, Lynne; Steward, Harry, Seward, Lillan; Sarat, Bharet. 2001. *The Implementation of a Fee for Service Methodology for the Community Service Society's Managed Care and Consumer Assistance Program*, a study conducted for the NYC Department of Health and the Community Service Society.

Lane, Fred; Weikart, Lynne; Grossman, David. 1999. *The Administrative Organization of the New York City Council Report of the Baruch Study Team*, a study conducted for the New York City Council.

Weikart, Lynne (1999). Book Review Essay: Reforming Government: What Works. *Public Productivity and Management Review*, 23/1, pp. 102-105.

Weikart, Lynne. Review of *Women and Government* by Mim Keller. *Women and Politics*, February 1997.

Weikart, Lynne, (1996) *Contracted versus Actual: FY 1994-95 Services of the Public Health Aids Program*, study conducted for the Department of Health and Hospitals in Boston, Ma.

Weikart, Lynne and Baker, Terry, (1995) *Assessment of the United Way-New York's CAPS Program*. United Way of New York.

Weikart, Lynne, and Maryann Marrapodi (1995). *Evaluation of ALIES, Adult Literacy Information and Education System*. New York City: NYC Mayor's Office.

Weikart, Lynne, (1979) *Special Education Funding: A Story of Broken Promises*, New York City, Office of City Council President.

5. OTHER PUBLICATIONS

Weikart, Lynne and Pasanen, Glenn (2001). *New York City's FY 2002 Adopted Budget*. Budget Report of City Project.

Weikart, Lynne and Pasanen, Glenn (2000). *New York City's FY 2001 Adopted Budget*. Budget Report of City Project.

Weikart, Lynne (1997). Two States Ahead of the Race Down the Digital Highway. *School Business Affairs* (February).

Marrapodi, Maryann and Weikart, Lynne (1997), *Not Far Enough: A Study of Technology in Selected New York City Public Schools*. New York: Pforzheimer Foundation.

Weikart, Lynne and Baker, Terry (1997). *Analysis and Recommendations for Linkages between Schools and Nonprofits*. New York: United Way.

Weikart, Lynne (1996). The Proposed Cutbacks in Early Interventions Programs. *Disabilities Studies Quarterly*, (Winter), 16/1, pp. 10-12.

Frank, Jonathan, and Weikart, Lynne (1996). Researching Public Administration Resources on the Internet. *Public Administration and Management: An Interactive Journal*, <http://www.hbg.psu.edu/Faculty/jxr11/index.html>.

Weikart, Lynne (1984). *Decision Making and the Impact of those Decisions during New York City's Fiscal Crisis in the Public Schools, 1975-77*. Dissertation, Columbia University, 1984.

Gewirtzman, Liz and Lynne Weikart (1978). *A Guide to NYC's School Budget*. New York: Interface, 1978.

Gewirtzman, Liz and Lynne Weikart (1977). *NYS School Aid Formulae and Its Effects on New York City*. New York: Interface.

#### 6. PRESENTED PAPERS, LECTURES, AND EXHIBITIONS

“Financial Management Tools for Nonprofits,” a presentation to the Rockingham County Council of Nonprofits in December 2014.

“Rescuing Nonprofits in Fiscal Crisis,” a presentation to the Harrisonburg Center on Nonprofit Excellence in November 2013.

“Municipal Bonds and Urban Mayors,” a paper presented at the Annual Conference of the Association of Budgeting and Financial Management in October 2008.

“Financial Elites and Mayors,” a paper presented at the Annual Conference of the Association of Budgeting and Financial Management in November 2007.

Presentation to Asian American/Asian Research Institute on “Global Entrepreneurship and Education Institution Reform at the 2005 International Conference on Global Entrepreneurship: Economic Development for Asia and the U.S. on May 17, 2006.

Moderator, Policy Breakfast – *Education and NYC's Public Schools*, at Baruch College School of Public Affairs, September 28, 2005.

Participated in Consulting Day for the Nonprofit Group at the School of Public Affairs at Baruch College on March 10, 2004.

“Follow the Money,” a paper presented at the Annual Conference of the American Society of Public Administration, March 18, 2003 in Washington DC.

Panel member, CUNY FORUM at CUNY TV Studio - *Back to the Future: New York's Looming Fiscal Crisis*, November 19, 2002.

Moderator, Policy Breakfast – *Governance of New York City's Public Schools*, at Baruch College School of Public Affairs, February 22, 2002.

Moderator, Lecture Series - *Redistricting and Reapportionment in New York State-2002*, at Baruch College School of Public Affairs,

*Follow the Money: Mayoral Choice and Expenditure Policy*, a paper presented at the Annual Conference of the Urban Affairs Association in Detroit, Michigan from March 21-23, 2002.

*Education Dialogue*, an appearance on State Education Department's TV show at Adult Accountability in NYC's Public Schools WNYETV-25 to discuss New York City's school system, January 31, 2002.

*Accountability in NYC's Public Schools*, presentation at the conference: New York's Diverse Communities: Meeting the Challenge, sponsored by the American Jewish Committee, New York Chapter (AJC) and Baruch College School of Public Affairs (SPA) on May 31, 2001. Paper written by Norm Fruchter and myself.

*Leadership New York's Annual City Finance Issue Day*, presentation to the Coro New York Fellows, October 10, 2001 at the Coro New York Leadership Center.

*What You Need to Know to Understand the Budget Process*, presentation at the City Council Forum on February 3, 2001 at Baruch College School of Public Affairs.

*A Fiscal Comparison of Mayoral Implementation of the New Public Management Agenda*, at the Urban Affairs Association on April 25-28, 2001 in Detroit, Michigan.

*A Comparative Look at Urban Mayors and the New Public Management*, at the American Society of Public Administration on March 10-13, 2001 in Newark, New Jersey.

*Delay of Payments to Human Services Contractors*, Testimony before the NYC Council Contracts Committee Hearing, January 22, 2001, City Hall.

Discussant on Immigrants and Education Panel at Immigration Conference, *New Immigrants in New York: the Incorporation of Recent Immigrants in New York City* on December 8, 2000 at the New School University.

*Attracting the Reflective Learner with Reflective Course Development*, a co-presenter at the Telelearning 2000 conference in Atlantic City on October 17, 2000. The conference brought faculty, administrators, and corporations together to discuss long distance learning.

*What Term Limits Will Mean for the City Budget and Funding*, a presentation at the Nonprofit Connection's borough wide educational forums for New York City's nonprofits, June 15, 2000.

*Limitations to Urban School Reform*, a paper presented at the Annual Conference of the Urban Affairs Association in Los Angeles, California from May 3 –6, 2000.

*A Progressive Urban Agenda for Education*, a speaker at the Progressive Urban Agenda for the New Millennium, New York University, Metropolitan Studies Program, March 23-24, 2000.

*Where is the Bandwagon Going?*, a panel discussion on distance learning at CUNY, member of panel at the Third Annual Teaching and Technology Conference, Baruch College, March 4<sup>th</sup>, 2000.

*ABC's of Education*, a panel discussion on the structure of NYC's Board of Education and its relationship to the City Council at Baruch College School of Public Affairs and the NYC 2001 Political Education Leadership Coalition's Conference on *Running for City Council?* February 6, 2000.

*Trends in Resource Allocation in New York City*, a paper presented at the Urban Citizenship Seminar on the "Social Ecology of Citizenship" at NYU's International Center for Advanced Studies, October, 1999.

*Educational Change and Urban Mayors*, a paper presented at the Annual Conference of the Urban Affairs Association, April 1999 in Louisville, Tennessee.

*Problems in New York City's Contracting Process*, testimony presented at New York City Council Hearing on Contracting, April 23, 1999.

*Experience and Practice with Students Online*, a presentation on the Faculty Panel during the Second Annual Conference on Teaching and Technology: Current and Twenty-First Century Perspectives, Weissman School of Arts and Sciences, Baruch College, March 19, 1999.

*Contracting in New York City*, a presentation at the Milano Graduate School, New School University, February 25, 1999.

*Understanding New York City's Budget*, a presentation at a Brooklyn Committee Forum, November, 1998.

*Fundraising and Grantsmanship*, a presentation at the Baruch College Alumni Day 1998 on Sunday, September 27, 1998.

*A Case Study in the New Public Management*, a paper presented at the Annual Conference of the Urban Affairs Association, April 1998 in Fort Worth, Texas.

*Innovation in Government*, a paper presented at the Annual Conference of the American Society for Public Administration, Philadelphia in July 1997.

*Decision Making in New York City during Continued Fiscal Scarcity*, a paper presented at the Annual Conference of the Urban Affairs Association in April 1997.

*Determining Barriers Facing Classroom Teachers Using Technology*, a paper presented at the Annual Conference of the American Educational Finance Association, Jacksonville, Florida in March 1997.

*Patterns of Educational Expenditures in New York City During Fiscal Scarcity*, a paper presented at the American Education Research Association, Chicago, Illinois in March 1997.

*Designing the Administrative Structure for a Newly Emerging Nonprofit Organization during Fiscal Scarcity*. Paper presented at the Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference in New York City, NY, November 1996.

*Social Service Linkage Models for Children*. Paper presented at the Annual Conference of Health Care Colloquium: Creating Public Service Delivery Systems for Persons with Disabilities, Boston, Mass., April 25, 1996.

*Approaching the Digital Revolution in Two States*. Paper presented at the American Educational Finance Association, at Salt Lake City, Utah in March 1996.



*Assessment in NYC's Collaborative Action Programs.* Paper presented at the United Way Advisory Board in New York City, NY, September 1995.

*The Limited Choices in Urban Budgeting.* Paper presented at New York State Political Science Association conference in New York City, NY, April 1995.

*Advances in Networking.* Lecture at New York State Coalition of Network Administrators in Albany, NY, June 1993.

*Trends in Alternative Dispute Resolution.* Paper presented at NY Chamber of Commerce Educational Foundation in New York City, NY, September 28, 1994.

*The Development of a Case Tracking/Document Generation System.* Paper presented at the National Equal Employment Opportunities Commission's Annual Conference, at Newport, RI, October 1994.

*Health Care Reform.* Panel Moderator at Conference of American Society for Public Administration in Kansas City, Kansas, July 1994.

*Uses of the Adult Literacy Information and Education System (ALIES).* Lecture presented to the Coalition of Adult Literacy Providers in October 1985.

*A Comparison of State Regulations on Special Education.* Paper presented at the American Educational Finance Association Conference in Nashville, Tenn. in April 1994.

*Why do Educational Systems Put Students in Boxes?* Paper presented at the American Educational Finance Association Conference in Saint Louis, Mo., March 1993.

*How City Managers Can Be Change Agents in Bureaucracies.* Address at the Fund for the City of New York, September 1991.

*Using Information Systems to Change an Agency.* Presentation to New York State Annual Conference on Agency Technology, October 1991.

*School Financing: Does It Have To Come in Boxes?* Lecture at Howard Samuels Policy Center, Graduate Center of CUNY, April 1990.

Gewirtzman, Liz and Lynne Weikart. *School Finance Reform in Hard Times: A Look at the Political Consequences of the Levittown Decision.* Kiamesha Lake, NY: NYS Political Science Association, April 1979.

7. PROFESSIONAL HONORS, PRIZES, FELLOWSHIPS

Award, The Fifth Annual Celebration of Faculty Scholarship and Creative Achievement, Baruch College, Office of the Provost, on March 15, 2007.

Award, The Fourth Annual Celebration of Faculty Scholarship and Creative Achievement, Baruch College, Office of the Provost, on March 16, 2006.

Certificate of Recognition, Baruch College, for success in securing extramural funding at the School of Public Affairs, May 8, 2006.

Recipient of the Third Annual Grants Recipient Recognition Luncheon, Baruch College, May 11, 2005.

Provost Award for outstanding academic achievement at the Second Annual Celebration of Faculty Scholarship and Creative Achievement on March 4, 2004.

Certificate of Recognition, Salute to Scholars, City University of New York in honor of outstanding scholarly achievements and contributions to the creation and transmittal of knowledge, December 1, 2004.

Provost Award for outstanding academic contributions at the First Annual Celebration of Faculty Scholarship and Creative Achievement, May 6, 2003.

Certificate of Recognition, Salute to Scholars, City University of New York in honor of outstanding scholarly achievements and contributions to the creation and transmittal of knowledge, December 9, 2003.

Baruch College Faculty Achievement 2002. Recipients of Major Institutional Grants for Education and Public Service during 2001-2002.

Luther Gulick Award for Outstanding Academic, New York Metropolitan Chapter of the American Society for Public Administration (June 2001)

Ford Foundation Fellowship Grant (1976-78)

NYC Community Trust Fellowship Grant (1978)

8. TEACHING ACTIVITIES

A. Courses Taught

Intergovernmental Relations (PUAD 571)

Financial Management for Nonprofits (POLI 374)

State and Local Political Systems (PAF 9199)

Budgeting, Financial Management and Accounting (PAF 9140)

Education Administration and Supervision Internship (PAF 9320/21)  
Government Contracting (PAF 9109)  
Policy Analysis (75000), Graduate Center  
Public Sector Financial Management (PAF 9105)  
Governing New York City (PAF 9132)  
Urban Public Affairs (PAF 3005)

- B. New Courses/ Programs Developed and Taught  
Budgeting and Finance for Nonprofits (PAF 9153)  
Introduction to School Finance (PAD 9319)  
Policy Analysis, Graduate Center  
School Finance, Graduate Center  
Urban Politics (PLAP 424E)