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OIP web site URL: http://www.jmu.edu/international/abroad/faculty/program-development/index.shtml
1. Introduction

The Office of International Programs (oIP) serves as a resource for JMU faculty who are interested in developing Short-Term International Programs. The office is charged with oversight over all JMU and non-JMU study abroad programs as well as facilitating non-credit projects involving students travelling abroad on behalf of the University. In order to assist faculty in planning and organizing an effective short-term study abroad program—one that you and your students will find academically and personally enriching—the oIP has compiled this handbook. While the handbook, at first, may seem overwhelming, we ask that you view it as a resource document created to provide policies, procedures, and guidelines to assist you.

Taking into consideration the time and expense involved in planning a study abroad program, and most importantly, the need to ensure the safety of the students and to maintain the highest level of academic quality, we have adopted specific guidelines for short-term programs. These materials, when completed by the program director, assist the oIP in developing program descriptions, applications, and various other promotional materials as well as help to ensure a well-run program.

This handbook is a compilation of ideas from oIP staff members, faculty and administrators, documents from national and international conferences, universities and websites, and applicable University policies. In addition to this document and guidance from oIP staff, experts on study abroad exist in units and departments across campus. If you are new to leading an international study program, the one most important step is to seek out people who have led programs several times before. They are invaluable resources to the internationalization of JMU. The oIP staff can refer to you these faculty and staff experts as well as share our own knowledge.

2. Course Proposal Guidelines

The purpose of these guidelines is to provide information to JMU faculty who wish to create and direct Short-Term International Programs for both JMU and non-JMU students. These guidelines will assist department heads, college deans, and the oIP staff in evaluating proposals for short-term study abroad. All proposals should be discussed and modified as needed by the prospective Program Director (PD) and oIP staff.

This section provides information for faculty who are submitting a study abroad proposal for the first time and for faculty who have offered programs in the past or on an annual basis. Faculty who have questions regarding the procedure are encouraged to contact Felix Wang, Director of Study Abroad (DSA), (540) 568-6273, wangch@jmu.edu.

Recommended Procedures

When a program proposal is in the exploration or formulation stage, the faculty member(s) should meet with Mr. Felix Wang, Director of Study Abroad, to discuss the program concept. Such discussions allow the oIP to consider the various types of administrative arrangements that will be necessary to implement the program. It will also permit the oIP to appraise the relevance of the program in comparison to existing programs and others being considered. The discussion may also reveal possibilities of working with other JMU faculty as well as other American or overseas universities. It is crucial to have as much information as possible in place prior to the beginning of the academic year. Proposals received after the deadline will be considered for a future term.

The course(s) should have preliminary approval from the department chair, as the program will relate to the department’s total course offerings. Moreover, the appropriate instructional department must be willing to
assign its faculty member(s) to the program; a confirmation from the department chair is strongly recommended. It is up to the PD to inquire about and meet department, college, and committee approval procedures and timelines in order to secure course approval prior to admitting students in November.

Subsequent steps in the review process involve travel planning, feasibility and logistics, as well as a general academic overview. It is essential to consider the history of cooperating institutions (if applicable), the course objective and program overview, instruction methods, program audience, academic expectations, pre-departure requirements, housing and meals, transportation, tentative daily schedule, site demographics and cultural highlights, etc. A proposal might be academically sound, but impossible to plan within the current university travel and lodging cost guidelines. Alternately a proposal might be affordable, but not academically sound.

The faculty member's department chair and dean or Curriculum and Instruction review committee are the appropriate review bodies for academic quality and credit. In some cases, the C&I review must be completed before further action, such as promotion to students, is taken. The DSA and related oIP staff are the appropriate group to review program feasibility.

After the initial discussions and the subsequent development of necessary supporting data, the actual course proposal must be completed by the PD. The academic course description and logistical worksheet should include information regarding course content, requirements, evaluation information, itinerary and housing information, and health and visa requirements. The DSA will assist with this process to assure that all required information is compiled in the proposal.

Criteria for Formulating Course Proposals
The course should be clearly related to departmental and student academic interests and goals, providing either a pertinent international expansion of these, or a supplementation of campus programs so that the Short-Term Program helps to strengthen JMU academic programs overall.

Whether intended for undergraduate or graduate credit, the academic validity of the program requires that it be formulated with serious reference to students studying abroad for academic credit rather than individuals merely interested in overseas touring on a non-credit or audit basis.

The proposed course(s) should be clearly related to the specialized professional interests of the faculty member(s) concerned. Instructors of graduate courses must either be a member of the JMU graduate faculty from the offering department or be approved to teach at the graduate level. Short-term programs should be led by active regular faculty members; emeritus and part-time faculty members may teach in short-term programs, however, a full-time faculty member should serve as PD. Retired and part-time faculty members are eligible to serve as PD with special permission from the Academic Unit and the oIP. Summer teaching hours are included in the maximum amount allowed per year for adjunct faculty from May 1 through April 30.

The PD is responsible for routing the course proposal in order to obtain all required signatures indicating that the course has the appropriate approval. These signatures include: the departmental chair; the dean of the college; the dean of General Education Program for GENED credit; and the dean of the College of Graduate and Professional Programs when graduate credit is to be offered. Cross-listed courses should be submitted to all corresponding chairs. Separate courses offered require separate forms and appropriate signatures. The oIP cannot guarantee the successful planning or implementation of proposals submitted after the posted deadlines.

Following receipt of the proposal package, the oIP will work with the designated faculty member(s) regarding the actual organization and administration of the program.
During the planning stages, the oIP will:

- work with the faculty member to develop an academically sound study abroad experience;
- confirm that the proposed courses have departmental and college approvals;
- work with the faculty member to develop a program budget;
- assess issues of safety and liability;
- develop promotional materials;
- assist in marketing the program both on and off the JMU campus;
- assist in screening students, with active participation of the faculty member(s) and the department;
- process the necessary application and legal forms;
- coordinate student registrations in courses which are an authorized part of the study abroad program; and
- maintain files of all required financial data for University and state auditing after the program’s completion.

Course Offerings
As you plan your program, you will decide on what course(s) to offer. This decision will be affected by the partnerships and resources you have onsite, your academic disciple or expertise, and/or if your program will include a co-director or other instructors.

**Important points to note:**

- All students must enroll in the same number of credits. Programs may offer multiple class options, but the total number of credits must be consistent across the group of participants.
- If the program offers both graduate credit and undergraduate credit, students must enroll in their designated academic level. Students may take courses at both levels during the programs, however, once the tuition revenue on the program budget has been finalized, students cannot change their course selections.

Contact Time
The University’s standard contact time for credit courses applies to study abroad courses. Contact time for instruction, e.g. lecture, seminar, presentation, group discussion, attendance at a required program-or course-related event, field/lab period, etc. is 750 minutes per credit hour, or 37.5 hours for a 3-credit course. Pre-departure orientation meetings, and lectures, held in the spring semester as well as reading or research assignments that are included in the cumulative contact time for a particular course should be listed on the syllabi as **required** for all participants. Students admitted in the program are expected to attend all group orientation meetings.

Grade Reports
Faculty members will be responsible for submitting the grades for participating students on official University grade reports. The PD will be responsible for submitting grade changes to students receiving an incomplete "I" grade on the official grade report. Non-JMU students may request transcripts from the Registrar.

Course Evaluations
The oIP will collect program evaluations from student participants after the program is over. On-site, during and at the end of the program, the PD should administer standard departmental course evaluations with modifications approved by the department chair.
3. Program Proposal – Items to Consider

The list below may be helpful to answer questions/suggestions about the proposed course/program. Questions and issues to consider:

- **What is the length of the proposed program?**
  Short-Term programs are generally three to eight weeks in length; however, full summer-session-length programs and shorter experiences during the academic year, such as credit-bearing spring and winter break trips, are also encouraged. Programs that are less than three weeks in length on-site will be considered if pre- and post-program classes are held on-campus. Please provide tentative dates.

- **What country(ies) will this program involve?**
  Residential or single-country programs are recommended, as opposed to programs that suggest "touring" several different countries. Single-country or residential programs will also be less expensive, thus more attractive to students.

- **Please provide a draft of the daily itinerary.**
  An itinerary should include dates/cities/countries to be visited, daily activities, lectures, site visits and excursions (including modes of transportation, site and/or lecture fees, etc.)

- **Will students be expected to pay for additional field trips?**
  The itinerary should clearly indicate which excursions and site visits are course-related--these would be for all participants and included in the program costs--and which are optional or at the students' personal expense.

- **Will students be allowed to travel on their own on weekends? and if so, how much should they budget for personal travel?**
  Please provide examples of the type of independent travel they may choose.

- **What contacts abroad can be utilized?**
  Faculty members should provide the name, address, phone/fax numbers and e-mail address of any overseas contacts (educational institution, faculty member, travel agent, etc.) who might assist with logistical arrangements and/or scheduling lecturers, museum visits, etc. The oIP, in cooperation with the PD, will contact this person(s) to contract for logistical services.

- **How many students will participate in this program?**
  Generally the oIP recommends that the group size be limited to 10 to 20 students per faculty member. Past experience has shown that is the manageable for one faculty member and also provides a sufficient budget on which the program may be based. Larger numbers can be accommodated in residential programs where travel is minimized and for programs that involve more than one instructor.

- **Please provide a description of the program audience.**
  Is the program open to undergraduate- and graduate-level students? Must participants be a major or minor in the program area of study? Is the program open to non-traditional students and/or spouses?

- **What are the program objectives?**
  Please provide a brief description of the program goals and objectives. Will the program provide general education credit? Is it geared toward majors only, or open to all types of students, e.g., non-majors,
undergraduates, graduates, students-at-large, non-traditional students, non-JMU students? It is imperative that a program objective be included in the proposal.

- **What courses will be taught?**
  Will students be required to submit written assignments, meet on a one-on-one basis with the PD, etc? If the course is to carry graduate credit, what are the characteristics of the course and the course requirements that distinguish the course from an undergraduate experience?

- **What type of instruction method will be utilized?**
  How will the courses be carried out on this program? Will the program include visits to museums, course-related organizations, lectures, papers, journals, etc.? What type of grading process will be utilized for each course?

- **How much time will be scheduled for instruction?**
  JMU requires 750 minutes of instructional contact time per credit hour, or 2,250 minutes (37.5 hours) for the typical 3-credit course. Instructional contact time may include lecture, classroom discussion, visits and excursions to cultural, historical, and course-related sites, performances, etc.

- **What modes of transportation will be used from one site to another?**
  Programs that are "on the move" or cover great distances (i.e. from one country to another) will significantly affect the program costs as well as pose a more significant level of risk and oversight.

- Consider a student reimbursement process for costs associated with local transportation services (i.e. taxis, underground rail, buses) to and from program-related site visits; this encourages independence as well as timeliness on the part of students.

- **What is the proposed type of housing for the program?**
  Include names, addresses, phone/fax numbers and e-mail address for dorm, family stay, hotels or other housing locations. Note: Family members, friends, and romantic partners will not be permitted to share rooms nor assigned to rooms during study abroad programs.

- **Are there any special health requirements for travel in the proposed country(ies)?**
  Identify immunization or health considerations that the students should be aware of prior to departure.

- **How will on-site procedures for health care (injuries, illness, etc.) be handled?**
  It’ s important for the well-being of the students to provide instructions for obtaining minor and emergency medical treatment. Prior to departure, research and evaluate local health care providers. Can the students go to the host university’s health center? Is there a list of physicians available in each major program site? Remind students to carry a list of required instructions and to maintain securely adequate medication for any known medical conditions and to expect to make payment for any services. Students with disabilities should register with the JMU Office of Disability Services for help to determine eligibility for services and accommodations, if appropriate. An Access Plan outlining accommodations should be submitted to the OIP at least sixty days before the program start date in order to assess and determine the ability of the university to provide a reasonable accommodation.

As part of the program fee, OIP will purchase health insurance for all student participants. Information regarding the plan with be disseminated to students at General Orientation, but can also be viewed on the OIP website.
• **What are the visa requirements and application fees for all countries involved?**
  Provide a sample form and application criteria obtained from the appropriate consulate, along with a contact's name, address, phone and fax number.

• **Are there any local legal requirements such as I.D. cards, registering with local police, etc.?**
  Special instructions about obtaining proper forms, identification and registration procedures should be reviewed during program orientation meetings.

• **How will the program be evaluated?**
  Participants must fill out a course evaluation for each course as required by University policy. PDs should make arrangements through their department to have the evaluations administered. The oIP also provides participants with an opportunity to evaluate the program. The oIP evaluation is separate from departmental course evaluations.

4. Developing the Budget and Setting Program Costs

Each program will develop a budget with detailed expenditure categories. Jackie Ciccone, Director of Program Operations, will provide guidance on planning the budget, including a review of revenue formulas and allowable expenses, instructions on completing the Excel template, and advice on payment options.

• It is crucial to develop a projected budget early and determine the cost of attendance, **before** announcing the course.

• Templates designed in Microsoft Excel include a budget projection which will calculate variances in exchange rates, fixed costs, per person costs, and other factors; an expenditure spreadsheet to record expenses throughout the program; and a closing financial report which should account for all expenses and payments and reflect any final balances forward.

• PDs are expected to have basic knowledge of Microsoft Excel in order to prepare the budget projection and maintain the financial expense worksheets. Training is available through JMU’s IT Center.

Following are guidelines for developing a budget and setting the program costs.

• Decide what the program will cover and what students will provide with their own additional funds. Two key decisions include how many and which meals the program will cover and what admission fees will be covered. Many programs include breakfast and dinner in the students' program costs and advise students to bring money to pay for their own lunches. The advantage to this procedure is that it can save time in the middle of a busy day. If the program provides lunch, it can take longer to get everyone in and out of one establishment than to let them break up, find lunch on their own, and re-group at a designated time. Keep in mind that students' experience overseas can be diminished if they find they did not bring sufficient funds to cover incidentals or if they do not keep their nutritional needs in mind.

• Questions to consider: how much should students plan to spend for meals over how many days? Will students be expected to pay hotel/restaurant gratuities? If so, please give a estimate of the total cost of food above and beyond meals covered by the program fee.
• With regard to admissions costs, the PD may wish to include the cost of sites or events integral to the course in the budget and allow students to select and pay for other events themselves. It is best to include any function for which attendance is required, for example: supplies costs, including art supplies if applicable, books, writing materials, laundry, and spending money. As arrangements are made for excursions and activities, be sure they are academically focused and not merely tourist outings.

• Try to anticipate all possible expenditures in building the budget, i.e. make a detailed list. Some faculty find they can hold costs down by establishing their own in-country contacts who know of more inexpensive facilities than a travel agent does. Other programs are best served with an external provider such as API, AIFS, or WorldStrides, all leaders in development and operation of study abroad programs. These three qualified travel service providers are on contract with JMU and will help develop a customized program that meets specific learning objectives, managing all or any of the following components: itinerary development, logistics and on-site coordination, crisis response and liability coverage, and special visits and academic facilities abroad.

• The OIP will create web sites and flyers to promote programs without fees until later in the recruiting process. All fees are tentative and based on final enrollment, and until the budget has been reviewed by the OIP, giving a fee range, e.g. $2,000-$2,400, is advised.

The following is an illustration of items typically included in the budget:

• land travel (taxi, chartered bus, public bus, subway, in-country/regional flights, plus gratuities and tips
• accommodations for student participants (hotel, dormitory, or family residence)
• food (meal stipend, group dinners)
• administrative charges for phone, fax, e-mail, etc. (include pre-departure communications)
• travel and orientation materials (maps, guide books, etc., whose costs add up quickly)
• admission fees (museums, theatre, concerts, etc.)
• lecture and guide stipends
• surprises (for example, a restaurant that automatically delivers bottled water to the entire group when it isn’t requested or there is damage to property in a hotel or restaurant)
• miscellaneous contingencies (copies, parking fees, luggage transfers, emergency funds)
• required taxes (V.A.T., etc.)

The tentative budget projection should include information regarding housing and meals, guest lecture fees; classroom rentals; admission fees; airfare for the PD; transportation to/from the airport; departure taxes; the approximate cost of local transportation if the students have to travel to classes by bus or taxi; field trips; etc.

Study abroad program expenses for faculty meals do not operate on a "meal per diem" basis. Instead, the programs operate on an actual cost basis which should not exceed the state department per diem guidelines. PDs need to provide actual meal receipts in lieu of taking a meal stipend. For more information about faculty and student meal expenses, please refer to the International Accounting Financial Operating Procedures.

Study abroad fees do not include:

• round-trip transportation between the student's home and the U.S. port of departure;
• return transportation from the foreign program location to the foreign port of departure;
• cost of non-program local transportation at the program location;
• passports and visa application fees;
• required photographs;
• required physical exams, x-rays, immunizations, and other medical tests;
• health, accident or life insurance (other than the health and emergency policy built into the program cost);
• independent travel while abroad;
• expenses related to the personal negligence of the traveler, such as fines;
• alcoholic beverages;
• incidental expenses en route and abroad; and
• expenses for accompanying family members/companions of the PD.

Calculate the budget for the minimum number of participants. Once all costs are factored into the budget, there will be a supplemental program fee to add to the tuition and fees for each student. The total cost at minimum enrollment may be adjusted with each additional participant, thus lowering the costs for the entire group.

Remember to maintain some contingency funds for unexpected costs, unfavorable exchange rates, spontaneous program-related expenses, fees for currency exchange and bank transactions, and/or last-minute withdrawals. A small percentage of the total fees charged to students is appropriated to oIP for administrative expenses. Once the program fees have been posted to the students’ accounts, no additional billing will be processed.

The PD should monitor enrollment and projected expenses to settle ultimately on a final program fee that will be billed to the students in April. All budget projections must be reviewed and approved by the oIP before program costs are advertised. The final budget should balance to zero to receive approval.

5. Program Director and Support Persons

Classification of Program Directors and Assistants

Often the teaching and administration of study abroad programs require additional assistance, either to complement the academic experiences for the students or to perform administrative duties which support the program in general. It can be difficult to identify the role of an assistant due to the unique and varying structures of each program, but most individuals will fall into one of the following categories:

• **Program Director and Co-Director**: this category will include director(s) in charge of the program. Includes direct supervision of students and all projects.
• **Instructor/Academic Leader**: this category includes individual(s) whose role includes teaching or co-teaching at least one course as well as provides academic and administrative support, or an individual(s) who does not teach or co-teach but possesses technical abilities without which the program could not function.
• **Non-teaching Support Person or Student Assistant**: this category includes assistants who perform the record-keeping function or assist with students. This may include a spouse, student, or anyone designated for this support role.

The oIP will determine the formal classification of all program assistants and will make the final approval for employment and compensation.

**Special note for JMU faculty who has served as Semester Abroad FMIRs**: The oIP does not assign "faculty members in residence" in short-term programs in the same category as semester abroad programs. Program directors who have been assigned as FMIRs should be aware of the significant differences in allowable expenses.
Compensation for Program Directors and Assistants

OIP will launch the hiring process through JMU Human Resources and issue paperwork requesting payment through JMU Payroll. For program directors, the PT/T salary per course, based on college and rank summer salary, or less depending on budget revenues, is processed in two parts–two or three consecutive disbursements on scheduled University payroll dates during the program and the final disbursement after the program financial report is completed. For program assistants, pay dates will correspond to the dates of service and are usually set for one lump sum disbursement towards the end of or following the program. The amount of compensation for program assistants is established by the OIP. PDs should inquire about the appropriate salary amount before committing an amount with prospective employees. Compensation limits apply to faculty and staff on 12-month contracts with the university.

Expenses for Program Directors and Assistants

Housing, meals, transportation, and miscellaneous admission expenses as well as airfare for Program Directors and Instructors may be covered by the program budget.

Expenses for non-teaching program assistants are limited to meals and required costs related to student supervision. The program does cover airfare or other expenses in lieu of compensation.

Non-teaching assistants who enroll for credit in the study abroad program must complete application forms to be considered for admission like all other participants. They are responsible for tuition and fees; their expenses as a participant are included in the program budget.

Responsibilities and Expectations of Accompanying Family Members/Companions

A successful program abroad depends on the full attention and leadership of the PD. The Short-term PD wears many hats: teacher, dean, academic advisor, psychological counselor, financial advisor, tour guide, secretary, even, at times, janitor. The workload for programs abroad is thus much higher than that of teaching a similar course on campus. For this reason, faculty must carefully weigh the pros and cons of having any family members or other companions accompany them on the trip during the time the program is in session. PDs must remember that their first priority is to be available to the students in any potential emergency (or perceived emergency) 24 hours a day, 7 days a week, when the program is in session. Non-involved visitors and/or the demands of family responsibilities can be a distraction and an unwelcome source of additional stress for the PD, causing conflicts that are to the serious detriment of the program. Accompanying family members or companions, if not enrolled as a participant in the program or classified by the OIP as a Co-Director, Instructor, Academic Leader, Support Person or Student Assistant, are not considered in any way to be participants in the program or representatives of JMU or any institution affiliated with JMU. Accordingly, the following issues must be considered prior to the program.

Travel Expenses: State and University policy requires that program directors reimburse JMU for any travel expenses incurred on behalf of family members/companions. Detailed records should include separation of expenses of any family members/companions from the reimbursable expenses. Additional costs incurred due to non-program travel before or after the program, stopovers, route modifications, or mode of transport made for the convenience of the family members/companions will be borne entirely by the program director. The PD, Instructor, or Academic Leader is responsible for the cost difference in cases where logistical arrangement such as a double room for a dependent or spouse/partner costs more than the price for a single room.

Often PDs plan to combine personal travel around the study abroad program. When getting price quotes on flights, OIP will need a comparison for a direct trip to the program site. The ticket can be billed to JMU, but any difference should be reimbursed prior to departure.
Family Members/Companions’ Preparation for the Trip: Family members/companions will not be reflected on the program participant list, and therefore will not receive program mailings or be invited to the program orientation meetings. However, PDs are strongly encouraged to share information with their family members/companions about the country, anticipated activities, and the risks involved. In whatever way possible, family members/companions should investigate the safety issues related to the trip.

Program Restrictions: Although family members/companions are not participants in the program, they are expected to abide by the program policies and restrictions that are imposed for safety reasons. Family members/companions should be aware that their personal behavior must not in any way affect the quality of the program or the experience of the participants, and that their involvement in group activities may be prohibited by the oIP if deemed necessary.

Minor Children: Children under the age of 18 must be under the supervision of an adult other than the PD. Supervision of minor children is the sole responsibility of the parent(s). At no time should a program participant be asked to care for or supervise a child of the PD.

Fees and Expenses: Accompanying spouses or other family members may be enrolled for credit in the program courses as full participants (undergraduate, visiting student, non-degree student, graduate, or special student). Program costs are applicable in these situations. Family members/companions who are not enrolled for credit may only attend classes or excursions on a space-available basis, and with the permission of the instructor and the oIP. Enrollment for credit is not permitted if a spouse is present for only a portion of the program. The PD is required to list names of all non-students accompanying the program and indicate the relationship to the PD and in what capacity as well as program-related stays before and after the program. Family members/companions are responsible for paying all fees and expenses incurred overseas according to conditions pre-arranged by the oIP. If a family member/companion attends a class or excursion with the group, he/she must pay any fees or expenses involved.

Program-Related Duties: Family members/companions will not have any official duties (chaperone, driver, assistant, etc.). Family members/companions are not protected by JMU liability insurance for any actions taken abroad, and are urged to discuss applicable liability protection with an insurance agent to ensure that adequate coverage is in place for his/her overseas activities.

Medical Insurance: Family members/companions should have their own medical insurance coverage for the period of the program.

6. Recruiting and Marketing Responsibilities

While oIP staff members will do their utmost to promote study abroad programs, indisputably, the most effective recruiters are the program director and former student participants! The responsibilities and tasks below may help to maintain clear and consistent progress in promoting the program.

The Program Director is expected to...

- assist oIP in the development of the program description by providing requested information and regular updates throughout the planning process.
- announce information about the program in classes and/or convey to other faculty members so that they may make an announcement in their classes regarding the program.
• counsel students who may be interested in studying abroad.
• maintain a list (name, address, phone number) of interested students, including any who have inquired by phone or in person.
• contact students (particularly non-JMU students) who have called, e-mailed, or otherwise inquired about the program. Check with them periodically to see if they remain interested, and inquire if they require further assistance in order to apply.
• coordinate recruitment/informational meetings and invite students to attend these meetings.

The Office of International Programs assumes the responsibility to ...

• prepare one-page flyer for distribution to students.
• place advertisements in publications such as the JMU Breeze.
• develop web sites featuring the program descriptions and contact information.
• publicize recruitment/informational meetings on campus.
• distribute one-page flyers at special promotional events
• field phone calls and walk-in inquiries regarding programs.
• meet with students to counsel them on various program options available, and assist students in finding a study abroad program that will meet their academic needs.
• use peer advising assistance in order to aid in recruitment.
• host an annual study abroad fair in late September to promote all international activities on campus. PDs who have completed the proposal process are invited to host a table and display program-related visuals and material.

7. Financial Procedures

Before the Program Starts

oIP will advise the International Accounting (IA) Office, a branch of the Division of Administration and Finance, about proposed international programs. IA provides financial management advice, analyzes projections for compliance with State and University regulations, and supports international programming by processing deposits and payments by wire transfer. IA and oIP organize general financial procedure management sessions in the fall semester, with smaller group meetings are in the spring semester during which more detailed information about managing funds, on-line banking, travel advances, etc. is announced. PDs are required to attend at least one meeting with IA close to the actual departure date. Once the program ends, a completed summary financial expenditure report must be completed within two weeks of the conclusion of the program.

Prior to departure, the PD should notify oIP and IA of the need to initiate deposits or prepay program expenses. Making pre-payments prior to the start of the program will reduce the volume of paperwork on-site as well as assure actual costs for accommodations, services, etc. in U.S. currency which is advantageous for the budget projection.

Prepayments can be made by wire transfer directly to vendor, accounting voucher or credit card purchases. PDs are discouraged from using their JMU VISA Travel Card, JMU VISA Small Purchase Charge Card, or personal credit card to arrange program prepayments. Expenses made with personal funds for transportation (plane, rail, etc.) cannot be reimbursed until after the traveller returns. The PDs should confirm restrictions for reimbursement in advance of any purchases.
Vendor agreements and contracts, requiring signature by a JMU representative, must be approved and signed by John F. Knight, Assistant Vice President for Administration and Finance.

IA will present and review instructions for the financial report and provide a sample report. PDs are welcome to consult with the oIP and IA staff as needed.

Reimbursments for out-of-pocket expenditures on behalf of the program must be handled stateside and will not be processed until the Summary Financial Report and related documentation have been reviewed by oIP and IA. Exceptions may be considered but are not guaranteed in the event of VISA Travel Card or personal credit card charges (with the exception of airfare) for emergency situations.

Each program's final budget is due in the oIP by mid-March, following the final student deposit deadline. The oIP will distribute for appropriate administrators' approval on April 1. Changes to the approved budget (if any) should be presented one week prior to program departure. All budgets must be presented in the required format.

Managing Funds while Abroad
The IA will assist the PD on decisions to manage program funds while abroad. There are two primary means of accessing and spending money on behalf of the program:

- **ABROAD USE: VISA Check Card** – is a debit card issued directly through Wells Fargo Bank that is linked to the program specific Wells Fargo Bank “checking” account set up by IA. The amount of funds deposited into the account is based solely on the “expenses abroad” budget component. The bank account balance declines as the card is used for program expenses. The VISA Check Card is to be used abroad only. Prepayments for program needs are not to be made with this card.

- **STATESIDE USE: VISA Small Purchase Charge Card (SPCC)** – is a credit card issued for departmental use. The bill is paid monthly by JMU, and the maximum amount of the charge cannot exceed $4,999.00. Travelers may purchase air and rail tickets using the SPCC through the Internet if the vendor has a secure website.

Purchasing Equipment, Supplies, and Services
All planned equipment purchases on behalf of JMU must be listed on the program budget for prior approval. Equipment purchased for programs are considered University property and will be decaled by Fixed Asset Accounting. All decaled equipment will be included in the director's departmental inventory, which is updated annually. Equipment transfers and disposals are coordinated through Plant Fund Accounting only. Equipment may not be disposed of, given away, or bartered in lieu of services by PDs. Jointly oIP and IA will assist the PD to ensure that all expenditures comply with State and University procedures, and that disbursements are necessary, reasonable, and directly related to the goals and mission of the University.

The OIP will also coordinate purchasing supplies, textbooks, and other budgeted materials. PDs are strongly discouraged from making out-of-pocket purchases. It is recommended that PDs check with the OIP in advance of making purchases.

Food and beverages are available from on-campus vendors and the OIP can facilitate billing these expenses directly to the study abroad program's university budget. PDs may request reimbursement for food and beverages purchased off-campus for a pre-departure orientation meeting; a signed travel expense
reimbursement voucher, an approved business meal certification form, a list of attendees, and original itemized receipts (not just a credit card slip) must be attached.

8. Travel Arrangements

Travel Authorization
Early in the spring semester, the oIP will complete and process a Travel Authorization for each PD. International travel requires approval from the University President on the completed Travel Authorization Form prior to the purchase of airfare. This form allows for other travel-related funds such as lodging and ground transportation prior to departure for expenses that cannot be pre-paid.

Travel Arrangements for Faculty Directors and Instructors
After a minimum number of participants have enrolled by paying their deposit and submitting their statement of intent form, the PD will discuss with the oIP his/her travel arrangements in connection with the program. PDs will be responsible for making reservations for airline tickets only to destinations relevant to the specific program they are directing. The ticket prices should be approved by the oIP prior to ticketing. Local travel agents accept JMU Small Purchase VISA Credit Cards. Tickets purchased with personal funds cannot be reimbursed until the trip is completed. Excessively high travel costs due to last minute purchases, added destinations, or classification of seating are subject to comparison review and may not be fully reimbursed.

It is strongly recommended that the PD travel and arrive at least 48 hours in advance of the program starting date to prepare for the student arrival date. Not only does this afford the opportunity for the PD to settle in and prepare for the students' arrivals, but benefits the PD in the event of unexpected delays or problems with accommodations on-site. The OIP collects travel information from the students and maintains a list of flight information. Occasionally arrangements are made to meet students upon arrival at the airport. Students should be given instructions for meeting the program director and/or locating the hotel or program residence as well as options should they arrive later than planned. PDs should provide estimated costs for land transportation (bus, taxi, tube) to the program meeting place.

Travel Arrangements for Students
State regulations do not permit JMU administrative units or faculty to require students take a "group flight" or to make exclusive travel arrangements with a specific travel agency or airline on behalf of groups of students. JMU does not have contractual agreements with travel agencies for "group travel". Advice on options for travelling to the program location may be presented to the students, allowing them to choose their own means to secure their tickets. Adherence to these regulations is essential and is also important in terms of faculty liability. In the case of contractual agreements with "study abroad providers", JMU will commit to land and "in-country" transportation only; should the study abroad provider offer transcontinental airline options, the students may coordinate the options for scheduling flights and must pay the provider directly. Students are strongly encouraged to purchase trip cancellation insurance that would provide monetary support for non-refundable expenses and service charges imposed by public carriers and travel suppliers, including baggage loss or delay. The OIP requires students submit their travel itineraries prior to departure.

Safe Automobile and Land Transportation
Use of faculty-driven automobiles should be considered very carefully. In addition to risks associated with driving in the U.S., faculty operating cars abroad may be unfamiliar with traffic laws, car operation, road/highway systems, etc. Acquiring valid insurance coverage abroad may also pose a problem. Faculty driving rental vehicles must have a valid driver's license (some countries may require a chauffeur's license for
transporting groups), a good driving record and familiarity with the type of vehicle to be driven. Obtain maps and determine routes beforehand and stick to travel plans. Student participants are not permitted to drive vehicles as part of the program transportation. Taxis and/or buses are likely to be a better alternative.

Any group land travel should be arranged with a reputable firm. When determining appropriateness of the company, the PD should consider how drivers are selected and trained, as well as the amount of liability insurance available. Drivers are to be instructed not to pick up any additional travelers. In the event that travel arrangements must be made on-site, please assure that the driver has a valid license and that the vehicle is in good condition and appropriately insured.

9. Cancellation of the Program

The oIP, along with the appropriate department and/or college, reserve the right to cancel the program if any of the following occur:

- the program is not able to secure a minimum of 6 students needed for financial feasibility and successful program participation (10 is recommended). Exceptions will be considered with special permission of the Executive Director.
- events at the study abroad site(s) indicate that the security of students cannot be reasonably protected
- there is a substantial increase in the cost of travel
- the faculty member does not fulfill his/her responsibilities according to the regulations entailed in this handbook
- the status of the faculty member in the department/college/university changes
- the oIP staff determines that the program is no longer feasible for financial, organizational, or other reasons.

Special note about countries with State Department Travel Warnings: JMU does not automatically prohibit study abroad programs to countries under a Department of State Travel Warning. Each Program Director must submit a detailed travel safety plan and exit strategy. PDs should understand, however, that staying in-country is sometimes safer than exiting. PDs need to specify why travel to a country under a DOS Travel Warning is still the better choice over a country without such a warning. Study abroad to a country with a DOS Travel Warning is subject to approval by the Executive Director of the OIP and in some cases may be denied. PDs must closely monitor the situation on the ground in the country in question, staying in regular contact with personnel on site and with the OIP staff. Even if travel is initially approved, if changing circumstances dictate, the OIP and/or senior university administrators may cancel the program.

Official notification of program cancellation will be made by the oIP. Students will receive refunds for deposits and other monies paid to JMU for the program. JMU is not responsible for securing refunds for airfare or other pre-departure costs incurred by students. Students are encouraged to purchase trip cancellation insurance that provides benefits for related travel expenditures such as airfare, lost baggage, etc.

10. Pre-departure Preparations

Orientation
Several events prepare students for their experience abroad: the mandatory General Orientation Meeting, organized by oIP staff, and program-specific pre-departure orientation meetings, held by PDs. At least two
meetings are recommended. These meetings provide a great opportunity to get to know the students in the program, to communicate important information, and to build group rapport. If possible, hold the meetings in an informal setting (some directors have held pre-departure meetings in their homes). Invite former student participants to help answer questions. In addition, remind students about key pre-departure tasks and deadlines, and make sure they are aware of the need to attend to such essential matters as course registration and passport applications.

**Topics Typically Covered during the General Orientation Meeting, presented by oIP Staff**

**Practical Details**
- passport and visa information
- packing information
- safety and health information that includes U.S. State Department Consular Information Sheets
- health and safety recommendations, including emergency contacts
- physiological and psychological consequences of jet lag, culture shock, homesickness, changes in diet, decreased or increased physical exercise, diseases, etc.
- insurance coverage
- pre-registration instructions
- financial issues, e.g. billing for tuition and fees, payment deadlines

**Alcohol and Drug Policy**
- alcohol and drug policy abroad
- consequences of alcohol and drug use/abuse

**Recommended Topics for Program Orientation Sessions, presented by the PD**

**Expectations**
- What is covered in the course?
- Itinerary, including arrival instructions, contact information, official starting and ending dates
- What do the students want to achieve?
- What can they expect from the instructor and how can they contribute to the course?
- What are the students' concerns?
- How will they get along in a group situation?

**Cultural Sensitivity**
- U.S. role in politics as it relates to the area(s)
- political/economic issues in the country and region
- communication patterns, social structure, religious beliefs and cultural practices
- general characteristics of male/female roles
- the group's issues concerning safety (women out alone, men accompanying women, etc.)
- recommended independent preparation--books, language study, physical training, etc.

**Health and Safety**
- What are the safety issues in the area where you will study?
- What are the health issues?
- What precautions and advisories can be made to reduce vulnerability for students?
Course Registration
Acceptance into a study abroad program does not mean automatic registration for its courses. Students need to be reminded that they must register for courses abroad through MyMadison at the same time and in the same way as if they were studying on campus. Non-JMU students will receive special registration instructions.

PDs should check class rosters to make sure that students have registered. Students pursuing independent study projects are responsible for clarifying all course arrangements before departure. Independent studies typically are not taken in lieu of a regular course offered in the program.

11. Health and Safety Issues

No faculty member leading a program is expected to be an expert on all of the health and safety issues which may occur during the course of a program. At the same time, students (and their parents) will expect to:

- participate in a venture that is relatively free of predictable harm
- be kept informed of reasonable precautions, both prior to departure and during the program
- have access to the necessary support and guidance should an unexpected medical condition or potentially threatening situation arise.

Travel, housing, and other arrangements should be made with the first of these in mind, that is, relatively free from predictable or foreseeable harm. Thus, each PD must be satisfied with regard to the relative security of the various portions of the trip. Both the PD and the student participants should remain informed of current conditions of their destination areas and safety and reliability of the travel services they will be using. In addition, the PD must be prepared to serve as a resource to students who express concerns about safety or security or seek the assistance of qualified experts for medical care or counseling. JMU's Health Services and Counseling Center staff can provide support in the form of advice, reference materials, and crisis intervention.

Students cannot always be protected from threats such as illness, injury, theft or criminal activity. The rule to follow is: be prepared for the unexpected. Prior to departure, PDs should formulate an Emergency Response Protocol, e.g. a plan as to how to respond to a medical or security problem. In addition to factors specific to the students' needs and travel advisories specific to site(s), PDs should consider widely accepted guidelines for safe study abroad administration. NAFSA’s Guidelines for Responsible Study Abroad is an excellent resource.

JMU works hard to ensure the safety of all individuals within its community, however students and employees themselves must take responsibility for their own personal safety and that of their personal belongings. Simple, common sense precautions are the most effective means of maintaining personal security.

Further information can be obtained from the JMU Director of Public Safety at (540) 568-6913, as well as the Public Safety web site: www.jmu.edu/pubsafety/index.shtml. For more immediate and localized matters, the PD should consult local authorities such as the U.S. Embassy, security personnel at host location, and local law enforcement agents.

12. Preparing for and Responding to Crises and Emergencies

As PD with the responsibility of leading a JMU study abroad program, you many need to handle an emergency involving one or more of the students in the group. Students can and do become ill, suffer accidents, are the
victims of muggings and assault, find themselves caught up in potentially violent political situations, fail to return on time to programs at the end of long weekends, etc. While it is impossible to plan for all contingencies involving our students abroad, it is essential to follow procedures that facilitate a responsible and levelheaded method of handling emergencies when they do arise. The PD and oIP staff must work in tandem in order to provide, in a consistent and predictable way, for the safety and well-being of JMU students abroad. We also need to take reasonable and prudent measures to limit the University's legal liabilities.

JMU has, therefore, developed specific procedures designed to safeguard the welfare of program participants, and to protect the University's interests. The oIP is responsible for coordinating the University's management of emergencies affecting participants in JMU study abroad programs. The oIP will distribute a guide called *JMU Emergency Procedures for Study Abroad Programs* to all PDs prior to the start of the summer term. The PD will be expected to follow the procedures outlined in this guide and to inform the students about these procedures during on-site orientation. Observing the established procedures outlined will help ensure that our students participate in and learn from a unique educational experience abroad in a safe environment.

13. Post-Program Financial Responsibilities

Financial Report
The PD should complete the summary financial report to IA within two weeks of the conclusion of the program. The PD must submit the report and supporting documentation—cash receipts, itemized vendor and meal receipts, currency exchange receipts, debit/credit card receipts and supporting detail, cashbook/expenditure logs, spreadsheets, and bank statements to oIP in the required completed format. These records must be legible and presented in sufficient detail to satisfy both University and State auditing requirements.

The PD should promptly return any surplus funds to IA for immediate deposit into the appropriate program's Local Account. In addition, any funds due to the program should be processed as a deposit into the JMU local program account; contact the OIP for assistance on that process.

To reduce the likelihood of late or rushed reports, the salary payment to PDs will be processed in two installments. Two-thirds of the PD's salary will be disbursed during the program; the final payment will be released by IA upon satisfactory completion of financial responsibilities which include the timely and accurate submission of the Summary Financial Report as well the settlement of all financial obligations abroad.

Once the program has ended and all expenditures have been reviewed and all open invoices and reimbursements processed, remaining (surplus) funds will be reported to the oIP. Small surplus balances may be carried forward for future terms.


Policies for Faculty
PDs should become familiar with the *JMU Manual of Policies and Procedures*, the *Financial Procedures Manual*, the *JMU Student Handbook*, and the *oIP Study Abroad Handbook*, located on the JMU web site. Several policies apply directly to JMU's short-term programs:
From the Manual of Policies and Procedures

- **University Policy 1107: Intellectual Property**  This policy is designed to establish ownership criteria for intellectual property developed by members of the JMU community, protect the equities of the creator as well as the University, and define the responsibilities, rights and privileges of those involved.

- **University Policy 1502: University Publications**  This policy provides for the establishment of the JMU Identity System which was created to ensure that all official University communications preserve and promote a consistent image of the University. This policy requires that all University publications be approved by the JMU Identity Leadership Team (part of University Advancement) and by the division in which the publication originated.

- **University Policy 4401: University Supported Travel**  This University policy encourages travelers to exercise prudent judgment when arranging travel and making payments. Travel expense accounts are open to the public and must sustain the test of public review. JMU will reimburse individuals traveling on official University business for reasonable and necessary travel expenses. Expenses must meet the test for "reasonableness" and comply with State and University policies and procedures.

- **University Policy 4502: Collection of Debts Owed by Employees to the University**  This policy is to collect all debts owed to it by its employees. Settlement of all travel advances must be made as soon as possible after travel has been completed. Travelers must always repay advances not more than 30 days after the program completion date. If not paid within 30 days, the University may withhold the delinquent travel loan from the employee's paycheck.

- **University Policy 2112: The Family Educational Rights & Privacy Act**  The Family Educational Rights and Privacy Act of 1974 (FERPA) is a federal law concerning the confidentiality of student education records and the fact that students must be notified of their rights under the legislation. University offices maintaining education records must keep a record of all parties requesting or obtaining access to the contents of student records. This record of requests must identify the legitimate interest the person(s) seeking or obtaining information contained in a record and may be available for inspection by the student identified by the record.

- **University Policy 1301: Nepotism**  This defines the University's policies on the employment and supervisory assignments of members of an employee's family. An individual may not be employed in a position as the immediate supervisor/reviewer of a member of his/her family.

- **University Policy 1302: Equal Opportunity & Affirmative Action**  JMU does not discriminate on the basis of race, color, national origin, religion, gender, age, veteran status, political affiliation, sexual orientation or disability (in compliance with the Americans With Disabilities Act) with respect to employment or admissions, or in connection with its programs or activities.

From the Financial Procedures Manual

- **Financial Policy 4215: Travel**  This section explains travel requirements and regulations for employees traveling on official business of the University.

- **Financial Policy 4205: Expenditures**  All expenditures from University funds must be necessary, reasonable, and directly related to the goals and mission of the University and comply with the Virginia Public Procurement Act and procedures established by the Office of Procurement Services. All persons authorizing expenditures should be mindful that such expenditures might be subjected to scrutiny by State authorities, sponsors, auditors, and other interested parties.

- **Financial Policy 7005: Procurement**  This policy provides requirements and regulations for all procurements for goods and services made for JMU by faculty, staff, and administrators whatever the source of funds are coordinated through the Office of Procurement.
15. Student Information Section

A. Student Admission Requirements

Eligibility
Most study abroad programs are open to students of all disciplines. Applicants must satisfy JMU undergraduate or graduate admission and course requirements and complete the entire program. Applicants who do not meet JMU admission requirements are not permitted to participate in short-term programs.

Currently enrolled students must meet JMU Office of Undergraduate Admissions or Graduate School admission requirements, along with admission and GPA requirements mandated by the college and department sponsoring the program.

Students on academic probation during the semester prior to the program will be considered for admission on a case-by-case basis. Any "service indicators" ("holds") placed on a student's records by JMU (i.e., the Graduate School, Undergraduate Admission, Bursar's Office, Accounts Receivable, Registration and Records, Health Services, Parking Services, etc.), must be cleared before a student is granted admission.

Students Enrolling for Undergraduate Credit
Students who are currently enrolled at JMU or those who have previously enrolled at JMU do not need to request an official transcript. Students who want to participate in the program and earn academic credit from JMU who have not previously enrolled at JMU, or who are not currently enrolled at JMU, should ask the Registrar at their home institution to forward an official transcript as soon as possible to the oIP. (Student-issued transcripts are not acceptable, nor are photocopies.) All questions about admission requirements or transcripts should be directed to the oIP.

Students Enrolling for Graduate Credit
Students must either be admitted to a graduate program within the JMU Graduate School or be admitted to the status of a "special student" through the Office of Continuing Education. For students to be admitted to the program for graduate credit, the applicant's official transcript must be on file in the JMU oIP. Students who are currently enrolled at JMU, or who have previously enrolled at JMU, do not need to request an official transcript. (Student-issued transcripts are not acceptable, nor are photocopies.)

Minimum Age Requirement
oIP policies prohibit the participation of individuals under the age of 18. The presence of a minor on a program designed for and geared toward college-level adults presents serious liability issues for both the PD and JMU.

Admissions Criteria
Requirements for admission may include: a minimum level of proficiency in a foreign language, specific course prerequisites, and a minimum GPA in a specified major. The PD should explain any special preferences for admission and coordinate communication with students to keep the admission process clear and consistent. In addition, PDs may wish to interview applicants or impose additional application components such as student essay or interview.

B. Application Process

Students should be directed to the oIP web site for program information and application instructions. Each applicant should submit a completed Short-Term Program Application which includes all of the additional
materials required by the PD, i.e. letters of recommendation, essays, etc. *(An online application system will be in place in Fall 2014.)*

oIP operates with one major deadline for short-term applications and a rolling admission until mid-March:

- the short-term program application deadline is **November 1.** Students who apply by this deadline are usually notified of admission by Thanksgiving.
- applicants may be admitted on a rolling basis until March 1 when space is available, with deposits required by March 15.
- following the final admission notifications, enrollment is closed.

Students should submit completed applications to the oIP for standard processing, which includes data verification from PeopleSoft and an eligibility review for academic or disciplinary status.

oIP prepares batches of applications with applicant rosters following the November 1 deadline (or periodically through the year as requested by the PD).

**Admission Decision**

PDs will review the application materials and make recommendations for admission. oIP staff prepares and mails official admission notifications to permanent home addresses and local addresses on file. Whenever possible, all notices are mailed at the same time. To avoid errors, oIP does not release decisions verbally. Some students will decline to participate, forfeiting their space. Also, circumstances may force a student to drop out of the program after the admissions period has ended. Therefore, whenever possible, the PD should rank applicants for placement on a waiting list. Students must notify the oIP in writing to forfeit their space. Waiting list students will be notified as spaces become available.

**Deposit and Payment Deadlines**

Applicants will be advised to pay deposits to hold their space in the first application acknowledgement notice. oIP will send an Intent to Participate agreement to admitted students with instructions to make payment of a non-refundable deposit to University Business Office (UBO). The oIP requires an original Intent to Participate form, signed by the student to be kept on file to confirm acceptance and to serve as the legal contract between JMU and the student. The oIP will update and circulate lists of students who have paid deposits.

The UBO will add appropriate tuition and fees to the students' accounts and issue on-line billing prior to the beginning of the term. Students are advised to pay in full according to the regular university schedule or prior to their departure date, whichever comes first.

Faculty should not collect any monies on behalf of the University, nor make loans of program funds to students.

**C. Cancellation and Withdrawal**

Unfortunate circumstances occasionally force students to cancel enrollment or to withdraw from a program already in session. Losing a student has a significant impact on the budget--many costs are contracted far in advance and prepayments made by wire. Because of these commitments, most payments are unrecoverable to JMU and therefore unavailable for refund to students. Students who enroll sign an *Intent to Participate Agreement* that binds their commitment to the program. Communication related to cancellation and
withdrawals should be directed to the OIP. The OIP manages all decisions related to cancellations and withdrawals. For more on the policy, see the OIP Cancellation/Withdrawal Policy on the oIP web site.

Students are strongly encouraged to purchase trip cancellation insurance for which claims may be made for withdrawal from their study abroad program, typically for extenuating circumstances, e.g. illness, injury, family emergency. A list of providers is on the oIP web site.

D. Insurance and Medical Treatment

Insurance Coverage
Students enrolled in JMU-Sponsored study abroad programs will be covered by a medical insurance policy administered by Cultural Insurance Services International for the period of time that they are participating in the JMU program, and reference the website: http://www.culturalinsurance.com/

Medical Expenses
Students are enrolled in a comprehensive health insurance policy for the duration of the program. Students are advised to secure access to enough money, through a credit card for example, to pay for any medical services. The PD will need to open a case with the provider and the student is responsible for submitting a claim for out-of-pocket costs. In the event of a medical emergency, the PD is advised that any decision made to pay personally for medical services on a student’s behalf is a personal judgment; JMU will not reimburse the PD in case the student decides not to do so. This policy is not to indicate less of an interest in the welfare of the student, but meant rather to eliminate any misconception that every student participant is fully covered by insurance for his/her medical care and that you, as PD, can expect to be reimbursed at some point. This is a financial and liability matter, not an indication that a faculty member should hesitate in helping students get medical care, from accompanying them to a doctor, clinic or hospital, etc. It is the PD’s responsibility to make inquiries regarding medical and professional services near the program site, to provide information to participants, and to help participants obtain the services they may need during the program.

Prescription Medications
If a student takes regular medication, he or she should take a supply sufficient to cover the time abroad. Students need to be aware that the brand name, chemical make-up, and potency of a drug can vary from country to country and that many drugs marketed under names known in the U.S. may be unknown overseas. Optical prescriptions should be taken abroad as well.

In case a student must refill a prescription while abroad, he or she should make sure the physician includes the chemical composition in the prescription to ensure that the correct medication can be dispensed by an overseas pharmacy. Mailing medications internationally—even prescriptions to students or to faculty—is extremely difficult, due to customs regulations and postal delays. Please don’t chance it, as there is a significant possibility the medication may never reach the intended recipient, and the package addressee could be subject to punishment by civil authorities.

Immunizations
Please inform (and remind) your students about necessary immunizations; they should be informed and reminded of requirements. Many students put off pursuing their immunization concerns or other health related matters until it is too late. Students who delay starting the immunization process may be unable to receive proper treatment or participate in the program. In some cases, immunizing must be undertaken over several weeks. The PD should suggest that students contact the JMU Health Center, the local health department, or their family physician shortly after admission into the program. For more information about requirements, check the Center for Disease Control and World Health Organization web sites.
E. Policies for Students

Students participating in JMU's international programs are bound by all tenets of the Office of Judicial Affairs. They are subject to all regulations in place on the JMU campus that pertain to every student enrolled in University-sponsored educational programs. Students should be reminded of the JMU Honor Code and other policies in the JMU Student Handbook.

From the JMU Student Handbook

- **Policy J38-103 on alcohol and drugs**  Virginia's Alcohol Beverage Control Act contains a variety of laws governing the possession, use and consumption of alcoholic beverages. The act applies to the students and employees of this institution. Laws regarding alcohol and drug use are substantially different in other countries. If any student is observed in an intoxicated state and if that student's actions are deemed excessive, disruptive, or abusive by the PD or other program representatives in authority, the student is subject to disciplinary actions which may include suspension from the program and return to the U.S. with pro-rated refund of tuition, room, and board and program supplemental fee. As with all honor or judicial cases, the student has the right of appeal. The ED will serve as the appellate officer in all such cases.

From the oIP Study Abroad Handbook

Honor Code
All students participating in JMU’s semester abroad programs are bound to abide the JMU Honor and Judicial Systems. The JMU Honor Code and Judicial System are in effect and apply not only to academic, but also social behavior.

Alcohol
JMU prohibits the illegal or otherwise irresponsible use of alcohol by students. It is the responsibility of every student to know the risks associated with alcohol use and abuse. This responsibility obligates students to know relevant University policies and federal, state, and local laws and to conduct themselves in accordance with these policies and laws. JMU students traveling abroad may be studying in countries where the legal age for alcohol consumption and/or rules regarding the consumption of alcohol are different than in the U.S. Thus, while overseas, the student is responsible for knowing the relevant country and local laws concerning the possession, use, and abuse of alcohol. If students who are of legal age choose to consume alcohol while abroad, they are expected to drink and behave responsibly. Illegal or excessive consumption of alcohol or misconduct due to alcohol consumption will not be tolerated and will result in disciplinary action, including dismissal from the program and follow-up through the JMU judicial system.

Many physical and psychological health risks are associated with the abuse of alcohol and other substances, including the following:

- difficulty with attention and learning
- physical and psychological dependence
- damage to the brain, liver and heart
- unwanted sexual activity
- accidents due to impaired judgment and coordination
Staff members at the JMU Health Center and the JMU Counseling and Student Development Center can provide additional information about these concerns.

**Drugs**
Illegal drug use in any form is not tolerated. JMU students traveling abroad may be studying in countries where drugs that may be legally possessed and used in the United States are prohibited by law. Thus, while overseas, it is the responsibility of the student to know the relevant country and local laws concerning the possession and use of drugs. Most foreign criminal systems are considerably less accommodating than those within the United States; student possession or use of illegal drugs may be punishable by fine, imprisonment, and/or deportation. Study abroad participants found using or possessing illegal drugs in any form are subject to immediate dismissal from the program and follow-up action through the JMU judicial system.

**Sexual Harassment**
As on the JMU home campus, faculty and students are reminded to be cautious regarding behavior that refers to a person’s gender, race, religion, age, disability, sexual preference or national origin. Harassment is defined as “offensive verbal or physical conduct, which creates an intimidating, hostile, or offensive study environment.” Harassment may include such actions as unwelcome verbal kidding, physical contact, demands or subtle pressure for sexual favors accompanied by implied or overt promises of preferential treatment or threat to one’s grade. FMIR’s and Resident Directors are responsible for assuring that such behavior does not occur between students and foreign faculty, themselves, or within the student group. Students and program directors may contact the Office of Equal Opportunity (540) 568-6991 and/or the ED (540) 568-6419 if they have any questions or concerns regarding sexual harassment.

**Dismissal from Study Abroad Programs**
In the event that a student is dismissed from a study abroad program, he or she must vacate all University facilities upon dismissal, including residence halls, apartments, hotels, hostels, homes, classrooms, offices, and any other premises used or operated by JMU.

If dismissed from a study abroad program, students will receive a “W” in all courses. Students will forfeit all remaining program fees, tuition, room and board, and any other fees associated with the study abroad program.

Student behavior that results in dismissal from a study abroad program will be referred to the JMU judicial system.

**Eligibility for Disability Services**
Services and accommodations related to disabilities accommodations for disabilities must be authorized by the Office of Disability Services (ODS) before departure. Providing current documentation to ODS that establishes a disability is the responsibility of the student. Requests for reasonable accommodations should be received by ODS at least sixty days (60) before the program commencement date in order to assess and determine the ability of the university to provide a reasonable accommodation. While every effort will be made to provide accommodations after the program commencement date, students should understand that late requests may be more difficult or impossible to provide in a timely manner. For additional information, contact the Office of Disability Services.
This document constitutes an official statement of intent to participate in James Madison University’s Study Abroad Program. Please follow instructions carefully to reserve your space and officially enroll in JMU’s Study Abroad program.

Instructions

1. Complete personal and program information in Parts A and B.
2. Read Participation Acknowledgement in Part C.
3. Read the separate Participation Agreement, sign and date below.
4. MAIL this completed Statement of Intent as noted below:

With eCheck Receipt to:
Office of International Programs
JMAC 6, Suite 22, MSC 5731
Harrisonburg, VA 22807

With Check to:
University Business Office
Warren Hall, Room 302, MSC 3516
Harrisonburg, VA 22807

A. Personal Information

<table>
<thead>
<tr>
<th>Printed name</th>
<th>Date of Birth (mm/dd/yy)</th>
<th>JMU Student ID Number</th>
</tr>
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</table>

B. Study Abroad Short-Term Program and Term

<table>
<thead>
<tr>
<th>Program Name</th>
<th>□ Summer 2015</th>
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<tbody>
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<td></td>
<td>□ Other________</td>
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C. Participation Agreement Acknowledgement

I understand the following:

a. **Deposit:** The non-refundable $500 deposit, which indicates my intent to participate in a JMU study abroad program, is billed to my student account and the payment is used as a credit toward the program fee.

b. **Cancellation Policy:** The JMU Study Abroad deposit is non-refundable except when the Office of International Programs cancels a program. If the OIP cancels a program before the departure date, all deposit fees, program fees, tuition, room and board which has been paid will be refunded to the participants. If the OIP cancels a program after the departure date, an appropriate portion of the deposit fee, program fee, tuition, room and board may be refunded, depending on the circumstances of the cancellation.

c. **Withdrawal Policy:** According to the Cancellation/Withdrawal Policy, I understand that if I withdraw sooner than 45 days before the official program start date, I will forfeit my deposit fee. If I withdraw 45 days before the trip departure date, I will forfeit my deposit fee and half (50%) of the program fee. If I withdraw 30 days or less before official program start date, I will forfeit my deposit fee and 100% of the program fee. If I withdraw on or after the official program start date, I will forfeit my deposit fee, 100% of the program fee, tuition based on required term load, and room and board for the program.

d. **Financial Obligation:** The deposit, tuition, room and board, and a program fee are billed to my student account, and I hereby agree to pay the university for these charges. Airline costs, some meals, personal travel and spending money are not included, and are my responsibility to provide for myself.

In signing this document, I acknowledge that I understand the above policies and have read the entire “Participation Agreement” accompanying this statement or on the web, that I have had an opportunity to ask questions, that I understand its terms, that I agree to the terms stated, that by signing it I am giving up substantial legal rights I might otherwise have, and that I have signed it knowingly and voluntarily.

Signature ___________________________ Date _________________
PARTICIPATION AGREEMENT

INSTRUCTIONS: Read both sides of document thoroughly and sign the Intent to Participate Form.

As a full-time student participant in James Madison University's international study program, you are agreeing to the following conditions established by the Office of International Programs, which includes Program Directors, Faculty Members in Residence, Program Coordinators, staff and administrators of the University, generally referred to in this document as “the official representatives of JMU”:

1. University Policies: I understand the rules governing student responsibility and behavior as stated in the James Madison University Student Handbook, including the Honor Code, Judicial System Policies, and OIP Student Handbooks are in effect for the duration of the program. I am responsible for adhering to established policies, heeding verbal and written announcements, and exhibiting reasonable and acceptable behavior which shows genuine concern for the social patterns of the host culture as well as my personal integrity at scheduled events and on excursions.

2. Program Orientation: I am responsible for attending required pre-departure and on-site orientation meetings, for submitting all forms and identification materials by the specified due date(s), for following instructions for course registration, and for complying with requests related to my enrollment. Failure to do any of the above may result in my removal from the program.

3. Payment of Fees: I accept the responsibility for coordinating timely payment for tuition and associated program fees and for following university procedures for financial aid and scholarships disbursement. I am responsible for making payment of all remaining account balances by the fee deadline or prior to the start of the program, whichever comes first, and I am responsible for all late fees and/or costs for collection of fees in accordance with standard University procedures. Non-payment of fees will jeopardize a student’s continuing participation in the program and may result in withdrawal or dismissal.

4. Costs Related to Withdrawal, Dismissal and/or Absence: I shall be solely responsible for any and all costs arising out of my voluntary or involuntary withdrawal or dismissal from the program prior to its completion, including withdrawal for reasons of health, family emergency, illegal drug or alcohol use or abuse, legal detention, etc., or disciplinary action by official representative(s) of the University. Costs incurred on my behalf include, but are not limited to, moneys advanced on my behalf for non-refundable deposits at other institutions, legal documents, special fees, and housing contracts. If I withdraw, depart, or am dismissed from a program for any reason prior to its formal completion, I will not be eligible for any academic credits, and further I understand that the fees charged for the program pay for the trip as a whole, and that I cannot be refunded for parts of it that I miss due to absence, withdrawal and/or dismissal. If I withdraw within 45 days prior to the official start date of the program, I will be responsible for half (50%) of the program fee. If I withdraw 30 days prior to the official start date of the program, I will be responsible for the full program fee. Cancellation or withdrawal after the program has started will result in the forfeiture of all fees.

5. Travel to Program Site: I am responsible for securing travel arrangements that will allow timely arrival to the program site for on-site orientation and for notifying JMU OIP of my itinerary and transportation methods. I am responsible for investigating and applying for appropriate documentation, e.g. passport, visa, health certificate, financial statement. I understand that the OIP strongly recommends that I purchase trip cancellation insurance as protection against the possible cancellation of a program due to low enrollment, world events, and any other unforeseen events. I further understand that I should check with the individual program director before purchasing an airline ticket. If I should purchase an airline ticket without the approval of the program director, I understand that JMU will not be held liable for the price of the ticket or any fees associated with changing the ticket, should the program be cancelled for any reason.

6. Course Load: I will comply with the program’s course requirement to enroll in the required minimum number of credit hours.

7. Attendance: I acknowledge that attendance is mandatory at all classes and course-related outings and excursions except in cases of illness and/or emergencies beyond my control. Visits by family and friends are not reasons for an excused absence from class. With the exception of personal and family emergencies where the student and the official representative have made appropriate arrangements, students must remain in the program abroad for its entire duration in order to receive credit. There is no provision for making up a missed examination for any reason.

8. Free time: I am responsible for travel, lodging, and meals during designated free times within the inclusive program dates, during periods of independent activity, and before or after the program.

9. Dismissal: I understand that the official representative(s) of JMU has the right to dismiss me from the program at any time if: a) my conduct violates established rules of behavior; b) I violate laws, rules and regulations of my host country, community, institution or program; or c) the official representative(s) has reasonable cause to believe that my continued presence in the program constitutes a danger to the health or safety of persons, including myself, or property, threatens the future viability of the program, or brings the program into disrepute or its participants into legal jeopardy. I understand that a decision made to dismiss me from the program will be final; that separation from the program will result in the loss of all academic credit and terminate my status as a program participant; and I will not be entitled to any refunds and will remain responsible for costs incurred on my behalf. I understand that once dismissed I will not be allowed to remain in program facilities (such as housing) nor participate in any program group activities.
10. **Alcohol:** I understand that JMU prohibits the illegal or otherwise irresponsible use of alcohol by students and that it is my responsibility to know the risks associated with alcohol use and abuse. Because I will be studying and traveling in countries where the legal age for alcohol consumption and/or rules regarding the consumption of alcohol are different than in the United States, I accept the responsibility to know relevant country and local laws concerning the possession, use, and abuse of alcohol. If I am of legal age and choose to consume alcohol while abroad, I will be expected to drink and behave responsibly. The illegal or excessive consumption of alcohol or misconduct due to alcohol consumption will not be tolerated and will result in disciplinary action, including dismissal from the program and campus judiciary proceedings against me through the JMU judicial system.

11. **Drugs:** Illegal drugs in any form are not tolerated. Possession or use of illegal drugs is punishable by fine, imprisonment, and/or deportation. Student participants found using or possessing illegal drugs in any form are subject to immediate dismissal from the program and campus judiciary proceedings through the JMU judicial system.

12. **Health Care and Emergencies:** I am responsible for my own health care, conduct, financial integrity and travel plans related to the program. In the event of serious illness, accident, or emergency, my designated emergency contact(s), as indicated on the Health and Emergency Treatment Authorization Form, may be notified. I also authorize any official representative(s) of the program to secure medical treatment on my behalf, including surgery and the administration of an anesthetic and to provide any health information as appropriate.

13. **Health insurance:** I hereby certify that I am covered with health insurance which I have determined to be adequate and satisfactory for any injury or illness that might befall me while I am participating in a JMU study abroad program. I acknowledge that JMU and its representatives have not made any representations to me concerning the adequacy of my health insurance, and I further accept that it is my sole responsibility to ensure that my health insurance coverage is adequate for my needs.

14. **Disability Accommodations:** I accept the responsibility for registering with the JMU Office of Disability Services to determine eligibility for services and accommodations related to disabilities, if appropriate; and further, I understand that an Access Plan outlining my accommodations should be submitted to the OIP at least sixty (60) days before the program commencement date in order to assess and determine the ability of the university to provide a reasonable accommodation.

15. **Operating Motor Vehicles:** I understand that JMU strongly discourages students owning or operating vehicles during the study abroad term. Traffic congestion and different traffic laws and regulations, civil and criminal, can make driving motor vehicles in foreign countries extremely hazardous. Insurance requirements, or other financial responsibility laws, vary from country to country. If, however, I choose to operate a motor vehicle while abroad, I recognize that JMU assumes no financial responsibility for care or legal aid in the event of an accident while operating a motor vehicle.

16. **Personal Responsibility:** Although JMU is sponsoring this program, I understand that neither JMU nor any of the directors, instructors, or travel arrangers will be supervising me at all times. I will have the opportunity and the right to independently leave the group periodically, subject to the requirements for participation in and attendance at classes and other activities that are a required part of the Program. Therefore, I will be responsible for my own safety and cannot hold JMU liable for any injuries to my person or property or any other losses as a result of my participation in the program.

17. **Third-party Liability:** I understand that JMU does not represent or act as an agent for, and cannot control the acts or omissions of, any host institution, host family, transportation carrier, hotel, tour organizer or other provider of goods or services involved in the Program. I understand that JMU is not responsible for matters that are beyond its control, and I hereby release the University from any injury, loss, damage, accident, delay, or expense arising from any such matters.

18. **Assumption of Risk:** I understand that my participation in the program will subject me to greater risks to myself and my property than if I were to remain in the United States. I acknowledge that JMU has attempted to inform me of the nature of those risks and to advise me how to minimize those risks. I expect that JMU will continue to endeavor to use good faith efforts to keep me informed of material developments that would affect those risks, but I agree that I am the one responsible for my safety and the safekeeping of my property. Accordingly, I agree to hold harmless and release the Commonwealth of Virginia, JMU, and their respective agents and employees (including, but not limited to the faculty member in residence, program director/coordinator, and personnel of JMU’s OIP from any liability whatsoever for injury, illness, death or loss or damage to property which may occur in connection with my participation in this program, and I agree not to make any claim or to commence any litigation or other proceeding against any of the foregoing.
CANCELLATION/ WITHDRAWAL POLICY

Cancellation/Withdrawal
Students who choose to cancel enrollment or withdraw from a James Madison University study abroad program must complete the Cancellation/Withdrawal Notification Statement and return it to the Office of International Programs. Cancellations must be made in writing and submitted in person or by fax to be accepted and processed. No phone call or emailed cancellations. Cancellations are effective the same day that JMU OIP receives written notification from the enrolled student. Reporting withdrawal to a faculty program director does not replace the student’s responsibility of notifying the OIP. Students failing to officially cancel/withdraw from the program by submitting this form will be considered enrolled in the program and therefore responsible for all program fees.

Where to submit the completed Cancellation/Withdrawal Form

- In person during regular business hours Monday through Friday 9 a.m. to 5 p.m. JMU OIP, JMAC 6, Suite 22
- By FAX marked “Attention Study Abroad” 540-568-3310
- By email attachment studyabroad@jmu.edu

JMU Study Abroad Program Penalty/Refund Schedule
In the event of cancellation/withdrawal, program fee charges will be adjusted per the table below. The student is responsible for charges billed to his/her account whether paid or unpaid at the time of cancellation/withdrawal. The official start date is the date the student group is required to arrive on-site at the program location or, in the case of programs that require participation on campus prior to travel to the program location abroad, the date required participation is scheduled to begin.

<table>
<thead>
<tr>
<th>If cancellation or withdrawal is received:</th>
<th>$500 Deposit</th>
<th>Program fee balance*</th>
<th>Tuition</th>
<th>Room**</th>
<th>Board**</th>
</tr>
</thead>
<tbody>
<tr>
<td>within 45 days of the official start date</td>
<td>no refund issued</td>
<td>50% refund</td>
<td>100% refund</td>
<td>100% refund</td>
<td>100% refund</td>
</tr>
<tr>
<td>within 30 days of the official start date</td>
<td>no refund issued</td>
<td>no refund issued</td>
<td>100% refund</td>
<td>100% refund</td>
<td>100% refund</td>
</tr>
<tr>
<td>on or after the official start date</td>
<td>no refund issued</td>
<td>no refund issued</td>
<td>no refund issued</td>
<td>no refund issued</td>
<td>no refund issued</td>
</tr>
</tbody>
</table>

*fee less $500 deposit **charged for fall and spring semesters only

Penalty/Refund Actions
In the case of cancellation/withdrawal after course pre-registration but prior to the official start date, the student must cancel registration to cancel tuition charges. If cancellation/withdrawal occurs on or after the official start date, class registration will be cancelled by the OIP, and the student will be charged a supplemental fee equivalent to 100% of the program tuition, room, and board charges. The OIP makes the final determination of any refunds.

Financial Aid and Refund Process
If a student is receiving financial aid, he/she should contact the Office of Financial Aid and Scholarships about the status of awards. If the cancellation/withdrawal is done after disbursement of award(s), the student will be billed for the award amount. Refunds will be issued by the University Business Office, according to the following:

**JMU Students**
- All refunds, except for undergraduate PLUS Loan refunds, will be processed by JMU’s vendor Higher One. If no selection is made with the Higher One card, then the refund will be held for 21 days or until a selection is made, whichever comes first. After 21 days a paper check will be mailed to the address where the card was mailed.
- Personal payment refunds may be requested by the student 15 business days after the payment is posted to the student's account. The request must be made by letter, fax, or email to the University Business Office.
- Students will be notified of the refund by email.
- Students can also check to determine the status of the refund through their MyMadison account.
- Refunds are usually available within 3 to 4 business days after being posted to the student's account.

**Non-JMU Students**
- Personal payment refunds may be requested by the student 15 business days after the payment is posted to the student's account. The request must be made by letter, fax or email to the University Business Office.

Transfer of Deposit to another term within the same program: (for Florence, London, Salamanca & Antwerp only)
In the case where a student has issues that prevent the attendance to the admitted term, the deposit can be transferred ONE TIME ONLY within the same program to a future term that has space available. This transfer should occur at least 45 days prior to the start of the program and with permission of the OIP.

Deposits cannot be transferred between different short-term programs.
CANCELLATION/ WITHDRAWAL
NOTIFICATION STATEMENT

Student Information

Name _______________________________ Student ID Number _______________________________

School email address _______________________________ Date of birth _______________________________

Program _______________________________ Term _______________________________

☐ Intent to Cancel/Withdraw
With my signature below, I officially submit my cancellation of enrollment and/or withdrawal from the JMU Study Abroad Program. I understand the JMU OIP Cancellation/Withdrawal Policy that states in the event of cancellation/withdrawal, I am responsible for charges billed to my JMU student account whether paid or unpaid at the time of cancellation/withdrawal as well as for charges billed as penalty(ies) for cancellation/withdrawal.

☐ Request to Transfer Enrollment to Another Term
With my signature below, I officially request to transfer my enrollment to ________________________ Term. I understand that my deposit can be transferred once only within the same semester program to a term where space is available. (This option does not apply to short-term programs.)

Student Signature _______________________________ Date _______________________________

Office use only

Date received

James Madison University, Office of International Programs, JMAC 6 Suite 22, MSC 5731, Harrisonburg, VA 22807
Tel: 540-568-8419 Fax: 540-568-3310 Email: studyabroad@jmu.edu Web: www.jmu.edu/international

Last Updated: June 2014
# JMU Short-Term Program Budget Projection

as of 6/11/2014

## JAMES MADISON UNIVERSITY

**SHORT-TERM INTERNATIONAL PROGRAMS**

**BUDGET PROJECTION FOR 2015**

<table>
<thead>
<tr>
<th>Program Director(s):</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Program Name:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Program Site:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Program Start Date:</strong> 10-May-15</td>
<td><strong>Program End Date:</strong> 12-Jun-15</td>
</tr>
<tr>
<td><strong>Number of days:</strong> 33</td>
<td></td>
</tr>
</tbody>
</table>

---

### Program Costs

<table>
<thead>
<tr>
<th>Tuition Rate Per Credit</th>
<th>Enrolled Hours</th>
<th>Number of Students</th>
<th>Total Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>Virginia Undergraduate</td>
<td>$323</td>
<td>3</td>
<td>$-</td>
</tr>
<tr>
<td>Non-Virginia Undergraduate</td>
<td>$840</td>
<td>3</td>
<td>$-</td>
</tr>
<tr>
<td>Virginia Graduate</td>
<td>$434</td>
<td>3</td>
<td>$-</td>
</tr>
<tr>
<td>Non-Virginia Graduate</td>
<td>$1,108</td>
<td>3</td>
<td>$-</td>
</tr>
<tr>
<td>Program Supplemental Fee</td>
<td>$-</td>
<td>-</td>
<td>$-</td>
</tr>
</tbody>
</table>

*insert amount from cell I48 for minimum program fee*

### Program Revenues

- **Total Tuition and Fee Revenues Collected**: $- 
- **Forfeited Deposits and Fees**: $- 
- **Other Sources of Revenue**: $- 

### Net Revenues

To be calculated by subtracting total expenses from total revenues.

### Total Expense Projection

To be calculated by adding all costs. Updated from page 2.

### Balance

To be calculated by subtracting total revenues from total expenses.

---

**Approved by:**

<table>
<thead>
<tr>
<th>Initials/Date</th>
<th>Program Director</th>
<th>Director, Program Operations, OIP</th>
<th>Executive Director, OIP</th>
<th>Vice President, Academic Affairs</th>
<th>Asst. Vice President, Finance</th>
</tr>
</thead>
</table>

---

This 4-page document includes projected costs for program expenses stateside and abroad, including study abroad student and faculty expenses, equipment, gratuities, and personnel.

*Total program costs to students:*

- **VA Undergrad**: $969
- **Non-VA Undergrad**: $2,520
- **VA Grad**: $1,302
- **Non-VA Grad**: $3,324

---

SUM2015 Budget Worksheet

Revised June 2014
## JMU Short-Term Program Budget Projection

**Program Name:** 1.360

### Program Expenses

<table>
<thead>
<tr>
<th></th>
<th>Foreign currency</th>
<th>Dollar conversion</th>
<th>Prepaid Wire or Check</th>
<th>Paid Stateside</th>
<th>Total Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instruction Expenses:</strong> #101</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Guest Lecturers</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Faculty Salaries/Academic Fees</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>JMU Faculty Salary</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Admissions/Tickets</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Books</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Educational Equipment **</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Transportation</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Excursion Lodging/Fees</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Misc/Contingency</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total - Instruction</strong></td>
<td>$0</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
</tbody>
</table>

### Student Expenses: #809

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>-</th>
<th>$</th>
<th>-</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Lodging</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Student Meals/Allowances</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Director Lodging</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Director Meals</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Extracurricular Activities</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Orientation</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Insurance and Medical</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Gratuities ** (excludes tips)</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Misc/Contingency</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total - Student</strong></td>
<td>$0</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
</tbody>
</table>

### Administration Expenses: #104

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>-</th>
<th>$</th>
<th>-</th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director's Travel</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Administrative Costs</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Equipment/Supplies</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Assistant Compensation</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Misc/Contingency</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>OIP Administrative Expenses</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td><strong>Total - Administration</strong></td>
<td>$0</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
<tr>
<td>Prepaid Visa Card Service Fees</td>
<td>$</td>
<td>-</td>
<td>$</td>
<td>-</td>
<td>$</td>
</tr>
</tbody>
</table>

**Expense Totals:**

- **Amount to be spent abroad:** $0
- **Expense Total + 4.5%:** $0

**Notes:**
- **List details on Budget Supplement A**
- Expenses to be incurred abroad during program
- Expenses to be paid directly from JMU

---

SUM2015 Budget Worksheet

Revised June 2014
## Description of Expenses

By line item, include details about program expenses. Please do not add lines or change category names in column H.

### Formulas for Columns I and L

- To calculate per student costs:  formula:  \( =D17\times(\text{amount}) \)
- To calculate foreign currency amount:  formula:  \( =E2\times(\text{amount}) \)

Additional formula help in Definitions and Formulas Tab

### Notes go in this column

See Definitions and Formulas tab for examples

### Payments to Lecturers and On-site Non-JMU Instructors (paid abroad)

### On-site Costs of Instruction, Classroom Rental, Host Fees

### Total from Budget Supplement B

### Entry Fees, Concert/-Theatre Tickets

### Books/Course-Packs Provided to the Students

### Classroom/Instructional Equipment Purchases or Rentals

### Bus Rental, Local Transport Passes

### Costs for Weekend and Day Trips Away from Program "Base"

### Miscellaneous

### Daily/Weekly Housing Cost Per Student

### Daily/Weekly Meal Cost Per Student (stipends or prepaid?)

### Housing for Director(s)

### Director's Meals (not based on per diem) to be receipted

### Non-Academic Activities Separate from Admissions and Tickets

### Welcome Activities/Meals, Food and Materials Distributed on Campus

### Insurance Premiums from Cell V26; First-Aid Kit; Transport for Medical Care

### JMU Bookstore Items, Tokens of Appreciation (Should Not Include Lecturer Fees)

### Miscellaneous

### Stateside--Airfare, Airport Shuttle, Mileage, Parking; Abroad--Taxi, Bus

### Cell Phone Rental, Copying, Postage, Internet Charges, Banking Fees

### Purchases of Office Supplies

### Salary for Non-Teaching Assistants: Complete Supplement B

### Miscellaneous

### 4.75% of Revenue for OIP Admin Costs

### 2.5% of Prepaid, Point-of-Sale, and ATM Withdrawal Expenses Using VISA Card (Excludes Stateside Check/Charge Payments, Salary, Travel Billed to OIP)

will include 4% of expense projection until 45-days before cancellation; OIP will adjust
All Planned Equipment purchases on behalf of JMU must be listed on the program budget for prior approval. Equipment purchased for programs are considered University property, will be decaled by Fixed Asset Accounting. All decaled equipment will be included in the director's departmental inventory, which is updated annually. Equipment transfers and disposals are coordinated through Plant Fund Accounting only. Equipment may not be disposed of, given away, or bartered in lieu of services. Director must follow JMU Procurement Procedures by providing purchasing information to OIP.

### PLANNED EQUIPMENT PURCHASES

<table>
<thead>
<tr>
<th>ITEM DESCRIPTION</th>
<th>ITEM COST</th>
<th>PROGRAM USAGE</th>
<th>SOURCE OF FUNDS</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>$</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>$</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>$</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>$</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>$</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>$</td>
<td>-</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL PLANNED COST OF EQUIPMENT** $-

Designate source of funds: residual balance, current, other

### GRATUITIES, EXCLUDING TIPS

Propriety and quantity of items has been discussed with OIP

---

approved:  
Executive Director, Office of International Programs
List names of all non-students accompanying the program and in what capacity as well as program related stays pre- and post-program. Most individuals will fall into one of the following four categories:

**Category 1)** Program Directors and Co-Directors - this category will include director(s) in charge of the program. Includes direct supervision of students and projects.

**Category 2)** Instructor/Academic Leader - this category will pertain to an individual(s) whose role would be to teach a course as well as provide academic and administrative support, or an individual(s) who without their technical abilities the program could not be a success.

**Category 3)** Non-teaching Support Person or Student Assistant - someone who would perform the recordkeeping function or someone who would assist with students. This may include a spouse, student, as well as anyone designated for this role. Salary amounts are determined by the OIP based on the number of students and length of program. See chart on green tab “asst. compensation”

**Category 4)** Visitor - This person is not traveling as a part of or as a representative of JMU. They are on their own, unpaid, and not assisting in any way.

### Category 1) Program Directors and Co-Directors

<table>
<thead>
<tr>
<th>NAME</th>
<th>COLLEGE AND RANK AS OF 10/1/13</th>
<th>COURSE NUMBER</th>
<th>CLASS NUMBER</th>
<th># CREDIT HOURS</th>
<th>SALARY RATE</th>
<th>TOTAL SALARY</th>
</tr>
</thead>
</table>

The amount in this cell will appear in cell L10 of the Budget Worksheet.

### Category 2) Instructor/Academic Leader

<table>
<thead>
<tr>
<th>NAME</th>
<th>CATEGORY #</th>
<th>RELATIONSHIP TO DIRECTOR</th>
<th>INDICATE RESPONSIBILITIES AS APPROPRIATE</th>
<th>SALARY</th>
</tr>
</thead>
</table>

The amount in this cell will appear in cell L36 of the Budget Worksheet.

### Category 4) Visitor

<table>
<thead>
<tr>
<th>NAME</th>
<th>RELATIONSHIP TO DIRECTOR</th>
<th>TENTATIVE DATES ON-SITE</th>
</tr>
</thead>
</table>

---

**Exception to University Policy #1301 (Nepotism):**

Budget approval by the V.P. of Academic Affairs serves as authorization for the exception to University Policy #1301 regarding nepotism.

Approved: ____________________________

Executive Director, Office of International Programs
### INSTRUCTION EXPENSES

<table>
<thead>
<tr>
<th>Definitions</th>
<th>Example</th>
<th>Worksheet Formula Example</th>
<th>Budget Supplement A</th>
<th>Budget Supplement B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Guest lecturers</td>
<td>Speakers, lecturers, guides paid abroad (non-JMU employees only)</td>
<td>Three tour guides: 2 at $100 each and 1 at $500</td>
<td>$100x3</td>
<td>1000</td>
</tr>
<tr>
<td>Faculty salaries/academic fees</td>
<td>Non-JMU institutions teaching or co-teaching for a fixed fee; payment to an institution for instruction or use of classrooms, labs, etc.</td>
<td>Classroom rental: $500 per week for 4 weeks; on-site instructor at $300</td>
<td>200x6=1800</td>
<td>1800</td>
</tr>
<tr>
<td>JMU Faculty Salary</td>
<td>Faculty salary based on JMU campus summer school rates, payments through JMU Payroll system; enter on Budget Supplement B tab; FICA is calculated on budget worksheet</td>
<td>Two directors teaching a separate 3-credit course, salary plus $500</td>
<td>FORMULA IN PLACE (formula: 1.0765)</td>
<td>500x3+100</td>
</tr>
<tr>
<td>Admissions/Tickets</td>
<td>Entry fees, ticket costs, activity costs - either per person or per group</td>
<td>Concert tickets at $30 per student plus 2 directors</td>
<td>30(D17+2)</td>
<td>180</td>
</tr>
<tr>
<td>Books</td>
<td>Texts, reference books, course-packs included in program fees, purchased stateside by OIP or by director abroad</td>
<td>Textbooks @ $35 per student (total of 3 students)</td>
<td>$35x3+100 (as listed on budget supplement A)</td>
<td>115+100</td>
</tr>
<tr>
<td>Educational Equipment **</td>
<td>Computer, camera, or course-related electronic items, purchased stateside by OIP or by director abroad; for use by/with student group</td>
<td>Digital camera and field supplies</td>
<td>$30x100=3000 (as listed on budget supplement A)</td>
<td>3000</td>
</tr>
<tr>
<td>Transportation</td>
<td>Individual or group transportation, i.e. airport pick-up, bus or metro passes, train tickets, charter, plane tickets (abroad only)</td>
<td>Bus to take students to/from the airport; @200/week; bus passes @40 per student for 3 weeks</td>
<td>400+40(D17)*3</td>
<td>400+40(D17)*3</td>
</tr>
<tr>
<td>Excursion Lodging/Fees</td>
<td>Hotel and transportation costs related to trip away from base location</td>
<td>Hotel for 2 nights in Vienna, @$150 per person; train tickets for group and 2 directors, @70 each</td>
<td>(150x2)+70(D17)*3+2</td>
<td>450+210+2</td>
</tr>
<tr>
<td>Misc/Contingency</td>
<td>Miscellaneous costs</td>
<td>Miscellaneous costs estimate a lump sum or per person amount</td>
<td>200(D17)</td>
<td>200(D17)</td>
</tr>
</tbody>
</table>

### STUDENT EXPENSES

<table>
<thead>
<tr>
<th>Definitions</th>
<th>Example</th>
<th>Worksheet Formula Example</th>
<th>Budget Supplement A</th>
<th>Budget Supplement B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Lodging</td>
<td>Housing costs on per person or per room</td>
<td>4 weeks housing @ $300 per student, includes breakfast</td>
<td>4x300(D17)</td>
<td>1200</td>
</tr>
<tr>
<td>Student Meals/Allowances</td>
<td>Meal allowances per one per occupant, week; group meals per occurrence</td>
<td>85 per week for lunch and dinner, plus 4 weeks group dinners, one final group dinner</td>
<td>85(D17)+4x200</td>
<td>85(D17)+4x200</td>
</tr>
<tr>
<td>Director Lodging</td>
<td>Housing costs for JMU Program Directors, Instructors, or Academic Leaders (see definitions on Budget Supplement B)</td>
<td>3-week housing @ $375 per director (extra week for before and after program), includes breakfast</td>
<td>3x375(D17)</td>
<td>1125</td>
</tr>
<tr>
<td>Director Meals</td>
<td>Meals for JMU Program Directors, Instructors, or Academic Leaders; estimate per diem, however actual costs with receipts are recorded</td>
<td>$30 per day for 32 days for two directors</td>
<td>30x32*2</td>
<td>640</td>
</tr>
<tr>
<td>Extracurricular Activities</td>
<td>Activities that may be unrelated to courses, such as movie night, sports event, tour, etc.</td>
<td>Miscellaneous costs estimate a lump sum or per person amount</td>
<td>150(D17)</td>
<td>150(D17)</td>
</tr>
<tr>
<td>Orientation</td>
<td>Expenses related to pre-departure meetings on campus or upon arrival before program begins</td>
<td>Hotel and meals at two campus meetings and welcome dinner abroad</td>
<td>400+2x300</td>
<td>1000</td>
</tr>
<tr>
<td>Insurance and Medical</td>
<td>Student health insurance fees; wellness expenses</td>
<td>Monthly insurance premiums (from cell V26), first-aid kit for 85 fee group</td>
<td>FORMULA IN PLACE (formula: V26)</td>
<td>85+V26</td>
</tr>
<tr>
<td>Gratuities ** (excludes tips)</td>
<td>JMU items for hosts abroad, i.e. purchases from JMU Bookstore or appropriate recognition for helping with program</td>
<td>pens and letter openers from bookstore; flowers for concierge</td>
<td>25x30</td>
<td>750</td>
</tr>
<tr>
<td>Misc/Contingency</td>
<td>Miscellaneous costs</td>
<td>Miscellaneous costs estimate a lump sum or per person amount</td>
<td>200(D17)+100</td>
<td>200(D17)+100</td>
</tr>
</tbody>
</table>

### ADMINISTRATION EXPENSES

<table>
<thead>
<tr>
<th>Definitions</th>
<th>Example</th>
<th>Worksheet Formula Example</th>
<th>Budget Supplement A</th>
<th>Budget Supplement B</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director's travel</td>
<td>Round-trip plane tickets (U.S. to program site) and processing fees; mileage or JMU driver to/from airport; airport parking</td>
<td>Airfare for $1272 plus 25 processing fee and JMU vehicle to Dulles and back estimate $200 each way</td>
<td>1272+25*2+200(D17)</td>
<td>1272+25*2+200(D17)</td>
</tr>
<tr>
<td>Administrative costs</td>
<td>Visa processing fees incurred by director(s), photocopying or internet usage fees abroad</td>
<td>40 visa fees, 12 for return postage, copying expense for student information packet</td>
<td>40+12*4(D17)</td>
<td>40+12*4(D17)</td>
</tr>
<tr>
<td>Equipment/supplies</td>
<td>Cell phone purchases and usage fees, bookkeeping supplies, reference materials</td>
<td>Purchase of mobile phone abroad for $150; estimate service charges @ $15 for 4 weeks</td>
<td>150+15x4(D17)</td>
<td>150+15x4(D17)</td>
</tr>
<tr>
<td>Assistant Compensation</td>
<td>Salaries paid to program assistants; enter on Budget Supplement B tab; FICA is calculated on budget worksheet</td>
<td>Salary per Compensation Worksheet plus FICA</td>
<td>FORMULA IN PLACE (formula: 1.0765)</td>
<td>1.0765+X</td>
</tr>
<tr>
<td>Misc/Contingency</td>
<td>Miscellaneous costs</td>
<td>Miscellaneous costs estimate a lump sum for unpredictable expenses</td>
<td>250</td>
<td>250</td>
</tr>
<tr>
<td>OIP administrative expenses</td>
<td>Administrative fees assessed on program revenue for promotion, advertising, and admin support</td>
<td>4.75% of tuition and fee revenue</td>
<td>FORMULA IN PLACE (formula: E20*0.0475)</td>
<td>E20*0.0475</td>
</tr>
<tr>
<td>Prepaid Visa card service fees</td>
<td>Estimated service/transaction fees on WellsOne VISA card</td>
<td>2.5% of Wells card payments and cash withdrawals</td>
<td>FORMULA IN PLACE (formula: 0.025*prepaid estimates)</td>
<td>0.025*x</td>
</tr>
</tbody>
</table>

---

[abroad_shortterm_budget_template_2015 - tab4.xlsx: Definitions and Formulas](#)
** This chart shows the maximum compensation that a program can pay per Assistant. Program assistants can be paid up to the maximum amount. However, the budget must be able to support the expense. Program assistants are responsible for payment of their own airfare, lodging, meals, excursions and any other expenses during the trip.

### Student Assistant Compensation***

- **$500 to $1,000**
  - Undergraduate Student participating in the program, unless otherwise approved.

- **$1,500 to $2,000**
  - TA/Graduate Student

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**revised 1/2014**

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abroad_shortterm_budget_template_2015 - tab5.xlsx: Compensation Worksheet
### ALLOWABLE PROGRAM EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>Airfare</th>
<th>Housing, meals, and transportation</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Program director</strong></td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td><strong>JMU instructor</strong></td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td><strong>Non-teaching program assistant</strong></td>
<td>No</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td><strong>Student assistant</strong></td>
<td>No</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td><strong>Graduate teaching assistant</strong></td>
<td>No</td>
<td>No</td>
<td>Yes</td>
</tr>
</tbody>
</table>

**JMU summer school salary per credit hour, or less**

**Per chart**

**$500-$1,000**

**$1,500-$2,000**

**Program Directors:**
Program directors are paid a part-time teaching salary per course, based on college and rank summer salary, or less depending on budget revenues, which is processed in two parts—two or three consecutive disbursements on scheduled University payroll dates during the program and the final disbursement after the program financial report is completed.

**Non-teaching Program Assistants:**
Non-teaching program assistants will be paid through JMU Payroll after the start of the program (not before). Required documentation: federal and state tax forms, direct deposit authorization, completed I-9 employment eligibility form, and a criminal background check. Expenses for airfare, on-site accommodations, meals, and other program-related expenses are to be paid by the assistant. The assistant will be paid based on the number of days in-program/on-site and the number of student participants.

Non-teaching program assistants who do not plan to enroll for credit hours do not need to apply or be admitted to the program as a participant. They will not be billed for a deposit, tuition, or a program fee.

**Student Assistants:**
Student assistants may be selected within the group of participants IN a competitive process or with specific documented criteria. Student assistants will be paid through JMU Payroll after the start of the program. Required documentation: federal and state tax forms, direct deposit authorization, completed I-9 employment eligibility form, and a criminal background check. They may be paid a salary of $500 to $1,000 unless the job description justifies a higher amount; additional salary must be approved by OIP.

Student assistants who plan to enroll for credit in the study abroad program should complete application forms to be considered for admission like all other participants. They will be responsible for tuition and fees; their expenses as a participant are included in the program budget (with the rest of the participants).

**Graduate Teaching Assistants:**
Graduate student assistants assigned to provide teaching support to the program director(s). Graduate student assistants will be paid through JMU Payroll after the start of the program (not before). Required documentation: federal and state tax forms, direct deposit authorization, completed I-9 employment eligibility form, and a criminal background check. They may be paid a salary of $1,500 to $2,000, or less. Expenses for airfare, on-site accommodations, meals, and other program-related expenses are to be paid by the assistant.

Graduate student assistants who do not plan to enroll for credit hours do not need to apply or be admitted to the program as a participant. They will not be billed for a deposit, tuition, or a program fee.